BOARD OF DIRECTORS MEETING OF THE LOUISIANA ECONOMIC DEVELOPMENT CORPORATION TAKEN AT THE LOUISIANA STATE EMPLOYEES' RETIREMENT SYSTEM BUILDING, FOURTH FLOOR BOARDROOM, 8401 UNITED PLAZA BOULEVARD, BATON ROUGE, LOUISIANA, ON THE 17TH DAY OF JULY, 2015, COMMENCING AT 9:35 A.M.

APPEARANCES OF BOARD MEMBERS PRESENT:
A.J. ROY III

ALDEN ANDRE
MANDI MITCHELL ON BEHALF OF STEVEN GRISSOM
SUSAN THAM

STAFF MEMBERS:
MELISSA SORRELL
STEVE BAHAM
SUSAN BIGNER
ROBERT WYCKOFF
ANNE VILLA
BOB CANGELOSI

MR. ROY:
If everyone will have a
seat, we'll get started. Good morning.
Call to order the board of directors of
Louisiana Economic Development
Corporation. Roll call, please.
MS . SORRELL:
A.J. Roy.

MR. ROY:
Here.
MS . SORRELL:
Alden Andre.
MR. ANDRE :
Here.
MS . SORRELL:
Steven Grissom.
Mandi Mitchell servicing for
Steven Grissom.
MS . SORRELL:
Nitin Kamath.
(No response.)
MS . SORREL:
Cal Simpson.
(No response.)
MS . SORRELL:

Susan Tham.
MS. THAM:
Here.
MS . SORRELL:
Louis Reine.
(No response.)
MS . SORRELL:
We don't have enough for a quorum.

MR. CANGELOSI:
We have four. We have
enough.
MS . SORRELL:
Oh, we have enough for a quorum.

MR. ROY:
The first order of
business -- I hate to take things out of order, but we'd like to entertain a motion to allow Ms. Mitchell to serve in Mr. Grissom's stead.

MR. ANDRE:
Motion for approval.
MS . THAM:
Second.

MR. ROY:
Any discussion?
(No response.)
MR. ROY:
Hearing none, all in favor
say "aye."
(Several members respond
"aye.")
MR. ROY:
All opposed, "nay."
(No response.)
MR. ROY;
Without objection. I'd like to ask everyone to please silence their cell phones. And the next order of business is the approval of the various minutes. We have the minutes of the February 20th board meeting.

MR. ANDRE :
Motion for approval.
MR. ROY:
Motion for approval as presented.

MS . THAM:
Second.

MR. ROY:
Second. Any discussion?
(No response.)
MR. ROY:
Hearing none, all in favor,
"aye."
(Several members respond
"aye.")
MR. ROY:
All opposed, "nay."
(No response.)
MR. ROY:
Without objection. Also the
minutes of the Finance Committee, February 20th.

MS . THAM:
I'll move to accept.
MR. ROY:
Motion for approval as
presented.
MR. ANDRE:
Second.
MR. ROY:
Second. Any discussion?
(No response.)


"aye.") |  | (Several members respond |
| :--- | :--- |
|  | MR. ROY: |
|  | All opposed, "nay." |
|  | (No response.) |
|  | MR. ROY: |
|  | Without objection. And, |

finally, the screening committee minutes of May the 15 th .

MR. ANDRE :
So moved.
MR. ROY:
Motion for approval as

## presented.

MS . THAM:
Second.
MR. ROY:
Second. Any discussion?
(No response.)
MR. ROY:
Hearing none all in favor,
"aye."
"aye.")
MR. ROY:

All opposed, "nay."
(No response.)
MR. ROY:
Without objection. Any
comments from the public on that matter?
(No response.)
MR. ROY:
Okay. And we have
various -- as per the discussions and agreement with the board in the past, we have various in-house approvals that were approved, and would someone -would you like to go over those just briefly.

MR. BAHAM :
These are small business
loan guaranties that were done through
the federal SSBCI program, and all of those loans are under 500,000 or less guaranteed, amount and we've been processing these loans, approving them since February. I believe in the packets that you-all have, you have a breakdown of the full application, information regarding each and every one
of them. At this point in time, there's only two that have not closed, the $L \& R$

Security from May 21st and also OJ's
Janitorial from May 21st, but other than
that, they're all there.
MR. ROY:
All right. Any questions or
comments from the board?
(No response.)
MR. ROY:
Very good. We will move on
to the primary business of the day,
which is an EDAP project, Martin-Brower,
City of Walker. Ms. Bigner. And,
gentlemen, you can join us at the table.
I will ask from the board members that
if we have any questions regarding
financial matters in this particular
deal that we will go into executive
session. Good morning.
MR. GRITTNER:
Good morning, sir.
MR. ROY:
You might want to turn the microphone on. There's a little button
at the bottom.
MS . BIGNER:
Good morning. I have Mark
Grittner from Martin-Brower, I have Rick
Ramsey from the City of Walker, and then
I have Larry Daigle also from
Martin-Brower with me at the table.
MR. ROY:
Okay.
MS . BIGNER:
This is a true
infrastructure project. The City of
Walker has an industrial park that only
has one road that goes into the park, and Martin-Brower has agreed to move to
the park as long as there's an
additional road put in.
The road goes over a
railroad, so there has to be a crossing
there, and also there has to be a connecting road to the previous -- to the first road. Martin-Brower has agreed to come in, create the jobs in Livingston Parish.

They're going to be moving
from their Port Allen facility over to this new one. It's going to be the distribution center. They do
distribution for quick-serve
restaurants. They are going to maintain
160 jobs with a payroll of $\$ 8$ million and create 30 jobs over 10 years with a payroll of 1.5 additional payroll.

The City of Walker has
matched our grant to an EDA grant as well as putting in some of their funds for the road itself, and Martin-Brower is going to be putting in $\$ 16$ million into this project.

The facility that is
currently in Port Allen, the company is going to refurbish and put it on the market as a warehouse area. So that piece of property is not going to go unused. It will be put back into the market for a another company to come in and make use of.

The EDAP is for $\$ 1.2$
million. As I said, it's for the road and for infrastructure for the road.

The state revenues that are expected are 1,559,953. The company has agreed to maintain 160 jobs with a payroll of 8 million and increase their workforce by 30 new jobs with an additional payroll of 1.5 million by 2025.

We have the normal
contingencies. Staff recommends the
approval of this project for
Martin-Brower with the City of Walker as
a sponsor. We have the normal
contingencies. Martin-Brower will not
access any additional state incentives
except for this EDAP.
Do you have any questions?
Oh, I'm sorry. I'm going to let the company speak first.

MR. ROY:
Okay.
MR. GRITTNER:
Mark Grittner with
Martin-Brower with offices in Chicago and here. I just wanted to thank the board for consideration of this EDAP grant, and $I$ want to extend my
appreciation to Mayor Ramsey, Larry
Collins, LEDC, and Susan for the way that we've kind of walked us through this process.

At this point, we believe
it's a very good partnership between the
City of Walker and the Martin-Brower company, and we look forward to, you know, actually moving forward with with this consideration.

MR. RAMSEY:
Just briefly, I've been in office a little over two and a half
years. Our office in the current
tenants are industrial park expressed
their concern about the one entrance and one exit. We had two fatalities at that crossing in the last four years before that. There is going to be no expansion of the industrial park, no additional new businesses coming without a second exit out of the park from the crossing or crossing the track.

Martin-Brower was the
catalyst. We were going to approach
this regardless. We needed this for our current tenants and to open up 70
additional acres for marketing for the industrial park. This has probably been one of the best examples of cooperative arrangement and agreement. We have the local LEDC contributing money, the parish contributing money, the City of Walker contributing money. The EDA grant and in the LED all to get this \$3.5 million project off the ground, and it's going to mean a tremendous amount to the city, but not only to the city, to the parish.

MR. ROY:
Very good.
MR. DAIGLE :
I have nothing to add.
MR. ROY:
Any questions or comments?
MR. ANDRE :
I have a question. The property of the right of way is currently privately held?

MR. RAMSEY:

The land is owned by LEDC
and, so the right of way for the road
has been donated to the City of Walker,
and our counsel actually did a formal
approval of that at our last meeting.
MS . BIGNER:
When they make that
reference to LEDC, they're talking about
the Livingston Economic Development Council.

MR. RAMSEY:
The local LEDC.
MS . BIGNER:
Not our LEDC.
MR. RAMSEY:
I refer to your group as LED
and LEDC for the parish so I'm not confused, but it's the local LEDC, which Larry is here presenting them.

MR. ANDRE :
My question is end of the
project, the City of Walker will own this road?

MR. RAMSEY:
Yes, sir. And maintain it.

MR. ANDRE:
Okay.
MR. ROY:
So Larry will give it a good
name, LEDC.
MR. RAMSEY:
Yes.
MR. ROY:
Any other questions or
comments?
MS . THAM:
Are there any other projects that are looking into coming into the --

MR. RAMSEY:
Industrial park.
MS . THAM:
Right.
MR. RAMSEY:
You'd have to talk to LEDC
right now. They market that property.
I know that we have lost a relatively
large project recently because of the condition of the road. They were prepared to sign the paperwork, and their upper management from a northern
state said the road was in such bad
shape that their sensitive instruments
could not handle going over the roads.
So we lost a multimillion dollar project
recently. I say lost. We're still
playing with them. They're not totally
off the hook, but I don't know. Larry,
is there anything else that you know of?
MR. COLIINS:
Would you like me to come to
the table?
MR. ROY:
If you'd like to address the
question, yes. The microphone should work.

MR. COLLINS:
This works. Again, I'm
Larry Collins with the Livingston
Economic Development Council. To answer your question, Ms. Tham, in fact, there are several -- we call them tenants. They actually own the land that they occupy, one of which employs over 400 people now, and they have been working with the LED team on several expansions
in anticipation of the approval and the construction of this road. So we know that that is something that is on the drawing board. It's not something that the we can count as a win yet, but that's what we've got. We're talking with two other companies right now about projects on this road, the new road that will be constructed. In fact, once this is done, one of the things that we have to do is take advantage and clear some additional land to prepare the way for new projects as this happens.

MR. ROY:
Any other questions,
comments?
MR. RAMSEY:
The tenant he's referring
to, we have met with them in the past few months, and they have assured us of an expansion not only of the size of the facility, $I$ think in the neighborhood of 10 million plus, plus additional
employees, and this is one of the
tenants that have been there for 20 plus
years that we felt obligated to approve the road just to fulfill their needs.

MR. ROY:
And, presumably, this road
would benefit all relatively equally?
MR. RAMSEY:
Yes, sir. The second access
and egress out of the park and the
second railroad crossing is an essential benefit to all the current residents.

MR. ROY:
Okay.
MR. ANDRE :
Motion for approval.
MR. ROY:
Motion for approval as
presented.
MS . THAM:
Second.
MR. ROY:
Second. Any discussion?
(No response.)
MR. ROY:
Hearing none, all in favor say "aye."

| "aye.") |  |
| :--- | :--- |
|  | MR. ROY : |
|  | All opposed, "nay." members respond |
|  | (No response.) |
|  | MR. ROY: |
|  | Without objection. |

Congratulations. Please keep us posted on your success. We always like to hear that.

MR. RAMSEY:
Thank you very much.
MR. GRITTNER:
We appreciate it.
MS . BIGNER:
Thank you.
MR. ROY:
Any other business? Any
other comments from the public on that matter? Any other business?
(No response.)
MR. ROY:
All right. Moving on. The treasurer's report, Ms. Villa.

MR. ROY:

And if you could tell us the page number. On one of the things, it's hard on the.

MS. VILLA:
There's a tab.
MR. ROY:
I don't think your mike's
on.
MS. VILLA:
Okay. There is a bookmark
underneath that says "bookmarked." It's
the second one, and there's a
treasurer's report and --
MR. ROY:
Can you give us a little
lesson on how you do that?
MS. VILIA:
Yeah.
MR. ROY:
I'm tapping all over the
place.
MR. ANDRE:
I don't feel so bad now.
(Off the record.)
MS. VILLA:

We're moving to -- just for those in the audience here, we're moving to electronic distribution of our board and the reports so that we can ease on the cost of printing of the many documents that we have, so sorry for the delay.

Ann Villa. I'm secretary of LED. The secretary treasurer's report as of July 17, 2015/16. In summary, our FY15/16 budget for financial assistance program is 190,000, and our state small business credit initiative is 2,615,229.

Our capital outlay appropriation for EDAP is 13,998,937. Prior to this board approval, the 1.2 million dollars for Martin-Brower, our balance is expected to be 12,798,937. Our capital outlay appropriation for economic development site readiness program is 151,492 . On the next page of the secretary treasurer's report, you've got the detailed listing of the small credit -the financial assistance program and the state small business credit initiative
program. We have no activity to present to the board today, so there's no additional information there. For the capital outlay appropriation, you see our existing projects that are currently under review by the department, which we expect to be about 5.9 million -5,982,500, so a projected year-end balance of $6,816,437$, and if I'm not mistaken, we have an update to present to the board for those EDAPs. And then we have capital outlay appropriation for the EDRED program, a balance expected of 151,492. The balance of $13,998,937$ prior to today's approval by the board represents an FY16 appropriation of 10 million, and prior to funding, a cash line of credit is expected at the October/November board, but -- I'm sorry. October/November bond commission hearing. That's typically when we receive those, but it does not include the $\$ 10$ million that we have in priority 5 funding that was proposed in FY16.

So currently we have one
page that's -- we typically go through kind of the balance. We're in the process of closing out the year, so I don't have any further financial information. We'll have that probably at the August or September board meeting, just depending upon when we finalize our financial for the month of June.

We have a 45-day close, so we close everything out by August 15th, so probably the September board meeting will have a detail of where we actually ended up for '15 and then the projections further out into '16. Any questions?

MR. ANDRE :
Yes, I have a question.
Considering the budget deficit that the legislature was wrestling with this past session, how do we get funded this year compared to last year?

MS. VILLA:
Last year -- so for EDAP, the $\$ 10$ million last year for $F Y 16$, we
did not receive any additional priority 2 dollars, so the $\$ 10$ million that we would typically have received we did not receive in FY15. In light of LEDC not receiving the 10 million, we requested the 10 million for FY16, and we did receive that in funding for priority 2. So it was a better situation for us because for this board, and I think it's because last year we recognized the strains that they had on capital outlay last year as well, and so based upon our projects and what we know that's in the pipeline, we can forego the 10 million in priority 2 in '15, but we're going to need it in '16. So I believe by us coaching them last year and they recognized that, hey, we can't go two years without funding EDAPs for economic development, so we were allowed -- they actually gave us the $\$ 10$ million this year.

MR. ANDRE:
So we started out this
fiscal year with how much less money
than last year when we started out?
MS. VILIA: I'd have to
look. I think it was -- quite honestly,
I think it was a little bit probably
about the same, if I'm not mistaken,
because we didn't have a new 10 million
last year. So $I$ can get that
information and mail it to you, and I can also present it to the next board meeting.

MR. ANDRE :
Thank you
MS. VILLA:
Okay.
MR. ROY:
Any other questions or
comments?
MR. ANDRE :
Motion to approve the
treasurer's report.
MR. ROY:
Motion for approval.
MS . THAM:
Second.
MR. ROY:

And a second. Any other
discussion?
(No response.)
MR. ROY:
Hearing none, all in favor,
say "aye."
(Several members respond
"aye.")
All opposed "nay."
(No response.)
MR. ROY:
Without objection. Thank you, Ms. Villa.

Okay. The next order of business is the accountant's report.

MR. BAHAM:
And Mr. Errol Smith is not available today for the year closeouts and all that good jazz, so I told him I would read over it real quick. I'm not an accountant.

MR. ROY:
Which page are we on?
MR. BAHAM:
I'm not sure.

MS . THAM:
348.

MR. BAHAM:
First page of the
accountant's reports. It's pretty much the same as it has been for a while now.

We have one participation loan still out there, MW Realty. We also have three EDAP loans and a portfolio. Those three have all paid on time. NW Realty is the same as it has been for the past about year. It is past due, but the -- in our conversations with the bank, they are still slowly making some progress and trying to find resolution to work on that. So as soon as we get some direction from the lender, we should have a little bit more information.

On the second page, we have three loan guarantees in our original LEDC loan guarantee portfolio, all of which are still in good shape at this point in time.

And we move to page 4, and it gives you a full list of our active

SSBCI guaranteed portfolio. We have approximately 25 active loans at this point in time, and as I mentioned earlier in the meeting, we have two that were recently approved over the last two months that -- they've been approved, but they have not closed as of yet.

MR. ROY:
Let me back to up Gulf

## Coast.

MR. BAHAM :
Gulf Coast Spending.
Mr. Roy:
They have it as Gulf Coast, but I think it's Gulf Coast Spending. That's in my neck of the woods, and I know there are some issues, serious issues.

MR. BAHAM :
It's been recent that we were recently informed. The project is basically at a standstill at this point in time, and we're working with the lender and trying to figure out what direction that we need to go in. We
have it on the books as a million and a half guarantee, and it should all be for equipment is what we approved it for.

To my knowledge, at this point in time, that loan has not been made.

MR. ROY:
I would think not. We need to be very careful. I think there's some litigation out there on contractors' liens and all kind of things, so we need to be real careful with it.

MR. BAHAM:
Right. Yeah. We are using delicate gloves and approaching it very easy, but continuing on, as I said, I'm not the accountant, so the income statement is what it is, and the balance sheet balances.

MR. ROY:
Okay. Anything else?
MS . THAM:
I do have a question on the
EDAP loan losses allowance. It looks
like there was a charge-off for Argus.

What attempts did we make to collect on it? I know we generally have collateral before we actually write one off. I'm looking on page 3, the allowance for the EDAP loans.

MS . BIGNER:
You're talking about Argus?
MS. THAM:
Right.
MS . BIGNER:
Argus is a very old EDAP.
We went -- we worked with the company. Prior to that, we did try to amend the contract. I believe what you're seeing on there are payments that we are receiving, because we be set it up so that they make payments on a monthly basis to us to repay a settled amount.

MR. BAHAM:
If you go to the first page of the accountant's report, it is listed in our EDAP loan space, and you can tell where they are paying it down.

MS. THAM:
And are they expected to pay
it in it's entirety?
MR. BAHAM:
We expect to receive it all.
MS . BIGNER:
We expect to receive all of the settled amount; yes.

MS. THAM:
And the charge-off is the difference between the original and the settled?

MS. BIGNER:
Yes.
MR. BAHAM:
Yes.
MS . BIGNER:
And I would have to go back to look at the file to tell you exactly how much the charge-off was, because we did. We went back and forth with the company and with the -- I believe it was the parish and went through quite a bit of discussion. We did get a signed commitment saying that they would do a payback and they are keeping their end of the deal by making monthly principle
and interest payments.
MS . THAM:
Getting the most you can
MS . BIGNER:
Yes.
MR. ROY:
Okay. Anything else? Any
other questions or comments? Any
comments from the public?
(No response.)
MR. ROY:
Hearing none, I'll entertain a motion to accept the accountant's report.

MR. ANDRE :
Eo moved.
MS . THAM:
Second.
MS. VILLA:
I do you have an answer to
Mr. Andre's question. I was able to pull up the FY16 secretary treasurer's report for the budget for capital outlay for EDAP was $12,963,721$, so it's pretty close to being the same amount that we
have. A little bit more this year, the 13,998,937. Okay?

MR. ANDRE :
Thank you.
MS. VILIA:
Thank you.
MR. ROY:
Good question, Mr. Andre.
Motion and second to approve the
accountant's report as presented. Any discussion?
(No response.)
MR. ROY:
Hearing none, all in favor,
say "aye."
(Several members respond
"aye.")
MR. ROY:
All opposed, nay.
(No response.)
MR. ROY: Without objection.
Next order of business is under the EDRED program. Mr. Larry Henson has a presentation.

MR. HENSON :

Good morning.
MR. ROY:
Good morning.
MR. HENSON :
The purpose of the EDRED plant readiness program is to identify and evaluate a portfolio for the best industrial site in the state and invest in enhancing the marketability and competitiveness of those sites. That portfolio we refer to as the "work plan." That work plan includes 49 LED certified sites, which is up from 20 certified sites in 2012 when the EDRED program was initiated. We've currently got 12 certified site applications completed, all the due diligence done, and under review now, and all of that is -- that addition from 20 up to 49 plus 12 was all funded, at least 75 percent of it was funded through the EDRED program. So it's allowed us to greatly increase the number of certified sites that we have, and those development-ready sites are something
that gives us a real competitive edge over our other states. That work plan -- that portfolio starts right now, stands at 277 sites in various stages of completion and going through the due diligence and and getting them ready to market.

That portfolio, it's about 125,000 acres of industrial lands right now. That's up from 38,000 when EDRED was initiated. So that's a pretty significant progress we've made. Right now, the work plan has sites in 45 parishes, and that's up from 25 parishes in 2012 when EDRED was initiated, so we've been able to identify sites in more parishes that we feel are working to get sites in this portfolio from all 64 parishes when we're done. The funding is used to increase the marketability of a site by doing engineering conceptual design, studies, feasibility studies for infrastructure, also for the basic site due diligence that's required, and right
now, we've got 89 sites in the portfolio
that have the due diligence either completed or under way. We've had 16 of those work plan sites either sold or under auction, including three certified sites, and some notable projects that have located on work plant sites include Eurochem and Yuan Chemical (ph). Glad to entertain any questions.

MR. ROY:
Questions? Comments? I may
have missed it, but of the sites that are certified and fully completed, how many are being used at this time?

MR. HENSON :
We've had three subbed.
MR. ROY:
And does it look like our
investment in these sites has been a good one?

MR. HENSON :
It certainly has. Where
this really pays off is in our ability to respond to requests for information from site consultants where,
increasingly, they demand only
development-ready sites, and if you don't have development-ready sites you can't you propose. So that gives us a nice and growing inventory of sites that we -- we can propose to the major high-value projects that demand nothing but development-ready sites.

MR. ROY:
These are built to certain
specifications that are recognized
around the country?
MR. HENSON :
Yes. Our certification -well, the certification criteria is the same criteria as we have for any site that enters the work plan in there, such as industrial zoning, minimum of 25 acres of open flood plain, and then we take it through the due diligence process where we do all the basic engineering studies like geotechnical of the cultural and archeological, the environmental wetlands delineation, everything that the prospects projects
that we bring to them expect to see and the real -- the real justification for this is that we are constantly competing with other states that, in most cases, are submitting sites in fully developed, fully serviced industrial parks, and this allows us -- our inventory in

Louisiana is more -- especially the larger sites -- is more retails sites, and this allows us to have all of the answers to the questions that the prospects have in place in advance so that we don't get eliminated because we're up against a site that's already -- you know, has all that done. MR. ROY: Is there one source that
businesses can go to to look at all of the sites in the country that are developed to the standards you described, or do they have to call all 50 states?

MR. HENSON :
There is not one source, and different states have different -- a lot
of states have no certified site program. One state that we're really familiar with, because we have some consultants that help us that help -that develop that program is George, and George now has 35 certified sites. And our set of criteria are stricter than theirs.
Probably the -- kind of the
golden standard of certified sites is the McCallum Sweeney site consulting firm that does -- they did all the certified sites for Tennessee Valley Authority, and they've got four certified sites here in Louisiana that are also LED certified. So they're dual certified, and our criteria matches theirs almost exactly. So what we've tried to do since EDRED came into being was to strengthen the criteria to make it where our certified sites and our all of our development-ready sites, whether they're certified or not, are up to the same standard that prospects will find in any other state.

MS. THAM:
Does the EDRED program do anything to market the fact that they can come in and there are sites available that are certified.

MR. HENSON :
Well, the last stage in the process after all the due diligence is to develop marketing materials, and for us, right now, marketing materials are both on the LED sites and billing database. There's a special search capability there that's just, you know, find certified sites. The LEDC website itself has got multiple pages of certified site information with maps and information, and then internally, we have an internal management tool that you guys -- management tools that our project managers all use, and we've got about 100 of these sites that we've got -- we've developed site fliers that are designed to go into our proposal, so our project managers can send out a site flier for all of the -- for about 100

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right now that completed -- all the due
diligence completed or we have
sufficient information to give them to
confidently market those sites, and
that's what goes into our proposals,
generally, those site fliers.
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    MR. ROY:
    Yes, sir.
    MR . ANDRE :
    Who pays for the cost of the
    due diligence? The state, LED, or the
property owner.
MR. HENSON :
Well, LED pays 75 percent.
The 25 percent can come from the
property owner or, in most cases, it's a
combination of either the property
owner, the regional DEO. The utility
companies have been more than happy to
contribute to the 25 percent match. So
it comes from various sources and
sometimes multiple sources. There's
a -- some of the more successful regions
here, in doing this, have found it best
to share that 25 percent cost across
different parties so everybody got a little stake in it.

MR. ANDRE :
The reason I ask is I'm
pursuing a major project with my company, and we went to the inventory of sites that LED had, but yet none of the due diligence had been done, and I'm having to do it at my own cost.

MR. HENSON :
Well, the site's due
diligence database, there's nearly 1,000 sites on it. It includes the sites that we've completed all the new due diligence on, but our number -- that's one really good reason that we started this. Our major site and billing databases is populated by landowners. They can just log on and add their sites, so it doesn't -- they're all on different stages of completion, and some are just raw land. So what our program allows is a more controlled set of sites that have been fully vetted, fully evaluated. We've gone out and walked
the sites. We've had crews go out and do the evaluation of the site. We do a complete fatal flaw analysis. So our subset of that thousand-acre major database, and it's -- we generally -you know, it's available to the public mostly as certified sites, which is not nearly -- you know, that's 50 out of a thousand. We've got a total of 89, though, that have got the due diligence done or under way right now. It's costly. I mean, that's why we need to get the EDRED funds to do it, even to pay 75 percent of a site's -- all of that due diligence can be anywhere from 30,000 to 90,000 .

MR. ANDRE :
So is it fair to say that, like an example, the project I'm working on, the due diligence had not been done to request the state to do it at their cost?

MR. HENSON :
Well, that can happen, but we what we don't do is have a prospect
come to us and say or a land owner and say, We're selling our site right now and we want you to go do due diligence. We don't do that.

MR. ANDRE :
Right.
MR. HENSON :
Our goal is to develop a site that we can market. So the site has got to be, when we compete our work and the expenditures in those sites have got to go on the market. They can't already be spoken for.

MR . ANDRE :
But what if there's a commitment by the landowner to sell and the prospector to buy?

MR. HENSON :
That's not eligible, because the purpose is to create these portfolio sites that we can market, and if it's already -- if you've got a buyer already, then that's a different scenario. If it's a major project, you know, it could perhaps qualify for EDAP.

EDAP is used a lot -- you folks know this better than I do, but it's used a lot for when you have an active prospect who looks at a site and says this work needs to be done. We were losing a lot of major projects to other states because we had so many refill sites that were raw land, and a prospector would look at it and ask, Well, what are the wetlands, or are there any kind of environmental issues? And we say, We don't know, then they don't give us time to do this work. They leave. And so the concept behind EDRED was to do all this in advance so we have the answers. When one of our private managers takes a prospect out onto a site and they start asking questions, we have answers, and they don't walk away.

MR. ROY:
Can you describe briefly the
three certified sites now?
MR. HENSON :
The three certified --
MS . THAM:

> The ones that have been --
> MR. ROY:

The ones that are fully
available.
MR. HENSON :
I'm not sure I can from
memory. One of them was some at three miles, which was one of our very first sites. It's in the southeast region, and it ended up being an office park, not industrial. It was zoned light industrial and office, and the owners decided to do an office park.

The other two, I can't tell you off the top of my head from memory. But the program sites, the major work plan sites, you know, we've had 16 of them sold or auctioned, and three were one's an auction. Two totally sold were to billion dollar projects. Obviously, I'll go back and let you know what all three certified sites were.

MS . MITCHELL:
If I may, Mr. Chairman, I
visited with Secretary Grissom this
morning before coming over to talk specifically about this agenda, and he wanted me to relay some key points to the board.

Going back to June of '12, the board approved an allocation of 4 million from the EDAP capital funding to be used for EDRED at this time. It was a new program designed to promote economic development in the state by increasing the number of quality sites suitable for industrial location and expansion. This program has allowed the state, as Mr. Henson has just reported, to make investments in sites so that we can reduce uncertainties and improve competitiveness relative to what other states provide. So this initiative and the funding that we are requesting is critical to LED business development efforts. It's actually one of our eight strategies that we delineated for the department for the upcoming fiscal year is to establish a portfolio of sites or to continue to build upon the effort to
establish this portfolio of sites with competitive intrinsic characteristics.

For example, interstate proximity, rail access, utilities, and we also want a level of environmental diligence, preliminary engineering performed and documented so that we can be in the game competing with these other states.

Our partner economic
development organizations across the state have engaged with the program, and they too agree that it's important, and progress is being made in the state. Site development is one of several top initiatives for the department, and so as demonstrated in Mr. Henson's overview of the program, the allocation of these initial dollars has been advantageous for the state, and we respectfully request a second allocation in the amount of 3 million so that we can continue to build upon the success and the hard work and the efforts that we have thus far, and as Larry mentioned, it's critical that we get sites ready to
go so that we have something to market when companies are looking to either come to the state or to expand, and I don't know, Larry, if you want to mention the new addition to our team, which will enhance the focus.

MR. HENSON :
Well, we have a -- yeah, one thing that's in our business plan this year, and really we started evaluating that last year, was to create a dedicated site team. We've been relying to some degree on some out of state consultants that have been very helpful shaping the program, but we're now in the process of hiring a full-time person who's just a site development program manager. So with backup from my business intelligence team to focus all their energy on trying to get sites in all 64 parishes, interfacing more with the major state holders, the landowners, the utilities, the railroad, ports, airports, all the organizations that own or control land, and to really kind of
accelerate the amount of properties that we're getting into the program, getting all the way through the program, and also a wider coverage so that we're serving all the parishes in the state.

MS . THAM:
Is this proposed 3 million
coming out of the EDAP funding?
MS. VILIA:
It would be the same as we
did in 2012 as we would allocate the monies that is allocated in the EDAP as a subcomponent of EDAP, which is EDRED, and the 3 million dollars would just be moved from that 6.816, which is the projected year-end balance. We would move 3 million of that down to EDRED. As you can see, the balance of it right now is 151,492 . That would just shift from the top down to the bottom.

MR. ROY:
So 151 would come out of the current balance, but the 13 million that, as Mr. Andre brought up, the total balance that we have compared to last

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year, that's basically the same.
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MS. VILLA:
Right. But there was
several --
MR. ROY:
So it would be down to 10
million.
MS. VILLA:
Correct, but there were
several projects that we did in the FY15 budget that reduced our EDRED. I'm sorry. That reduced our EDAP, and then with the new allocation that we received this year, brought that balance back up to 13,919 , and so we have a projected year-end balance of 6 million 816 , so 3 million of that would go down. We'd have a projected year-end balance for EDAP of 3 million 815 and then another 3 million 151 and EDRED. That balance does not include 10 million that we have in priority 5, which typically moves up in the next fiscal year to priority 1.

MR. ROY:
We were discussing the three
certified sites now and perhaps, you know, aware of this additional 3 million would go. Is this something we have to move on either way? Could we get a little more description on where the funding's going at the next meeting and perhaps learn more about the certified sites, the three that exist?

MR. HENSON :
Well, certainly. Let me
kind of go back to these three certified sites for a second. Those were all done -- those were all certified five or six years ago, long before EDRED. So those were certified under much less strict criteria than we're using since EDRED. We wanted to match all the rules there were already in the EDRED program in 2012. That's when we strengthened the requirements to be certified. The three that were sold were pre that, and so those were -- all three were small sites that were -- had zoning that was that was somewhere between office and light industrial, and so they really
don't match what we're doing right now, and two of them were sold before EDRED ever started. So those three really don't fit the profile of the work plan. The work plan are industrial sites that can be nationally competitive for industrial projects. So the real match to what we're trying to accomplish are, you know, the big sites like the Eurochem site, which was gold mined, and the Grenyard (ph) site, which was bought by Yuan. The fact that we had those identified, we had information about them, and we were able to submit those for multibillion dollar projects is really where we're trying to go be this program where the really high value projects that are competitive nationally, that we have due diligence completed on sites. And the other big motivation is the fact that our site consultants that send us these RFIs -now almost all of the very high-value projects require development-ready sites, and not necessarily certified,
but development-ready sites, which means
all the due diligence is completed.
We've done proposals that were as much as 1,700 pages per line for each site, because that's how much information they want about the site. And without the ability to do all the due diligence in advance of ever receiving the RFI, we just couldn't play the game. So I think that's the real important point here is to build that portfolio of sites that we have deep knowledge of and have engineering reports on hand so we can submit those for the prospects that come in that require development-ready sites. The three certified sites we sold were small and were generally not industrial, but they were done when $I$ first was hired almost six years ago.

However, the sites that
we're certifying now, the sites that we've certified since 2012 do match that much stricter criteria that are completely industrial, that have good infrastructure, that have all the due
diligence completed, so they really are the heart of our portfolio that we have to offer prospects.

MR. ROY:
Any questions?
MR . ANDRE :
Mr. Chairman, just one more comment. I'm still hung up on the issue I brought a while ago, and that this is constructive criticism for you. It doesn't make sense to me that it's okay to spend state dollars to prepare a site that may never get used, and yet when you get one that you have a commitment from the landowners, you have a commitment from the company to create billions of dollar construction, thousand of jobs and wouldn't step up to the plate and do the due diligence for that project, doesn't make sense.

MR. HENSON :
Well, we do do that, but it's just not EDRED; it's EDAP. The project managers that would be working a project like that, if they had a buyer,
had a company that was going to create jobs and invest and buy the land and they needed infrastructure improvements, then they would be in front of you for EDAP money. EDRED is doing this long before you have a buyer so you have an inventory of sites to offer them. MR. ANDRE :

I understand, but some of them may not have materialized, and the state might not prevail, whereas if you have a committed projected, that's a good return on investment. So you're saying there is assistance on a different --

MR. HENSON :
Oh, absolutely.
MS . MITCHELL:
Yes. If we identify a live project that could -- that shows promise and will materialize, we make every effort to secure assistance for infrastructure. So it's just that EDRED has a very specific and narrow focus geared towards building up our
development-ready sites so that we can compete in that arena.

MR. ROY:
Is there some information
that's escaping me in the board packet on this?

MS . THAM:
I didn't see anything in the packet.

MR. ROY:
Could we, again, address
this at the next meeting and have some documentation presented to us that we can study? Because I didn't -- I didn't know this was a request. I thought it was a presentation. Perhaps everyone else knew otherwise, but that's what I thought, and I think we have, you know, some questions we'd just like to hear the answers to and like to learn more about the program. I mean, it's certainly -- it's a wonderful project, and it's something that we know is needed. I think we just would like some more information that at least $I$ would,
but whatever the board would like, I defer to them.

MS . THAM:
Since this is a relatively
new project, I'd like to know when things -- when your inventory has come on, how many have come on each -- you know, each few months, what the timeline is, how long you've had the project out there since a lot of these haven't been sold yet, and also if there's a, marketing strategy to improve, you know, rather than waiting for someone to come look at this property. Do we have any way to reach out and say we have a large group of projects where, you know, the due diligence has been done?

MS. MITCHELL:
We'd be happy to do and that work through Steve to collect any specific questions that you may have in the interim. Hopefully, we'll meet again next month, and we can be a prepared with a more detailed presentation for you.

MR. ROY:
You good with that?
MR. ANDRE:
Yes.
MR. ROY:
Okay.
MR. HENSON :
It would be my pleasure.
MR. ROY:
Thank you. We will motion
to table that, $I$ guess, if that was a
formal request. A motion to table?
MS. THAM:
So moved.
MR. ANDRE:
Second.
MR. ROY:
Motion and second. All in
favor, "aye."
(Several members respond

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"aye.")
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All opposed, "nay."
(No response.)
The matter is tabled. Any
comments from the public?
(No response.)
MR. ROY:
Okay. And, Ms. Mitchell, who is serving in Mr. Grissom's shoes, will now give us the president' report.

MS . MITCHELL:
Thank you very much. Well, good morning everyone. Glad to be here serving as Secretary Grissom's designee. For those that don't know much about my background, I have been with the department for nearly three years now.

I came on board as a government affairs
director handling legislative and congressional affairs, and then mostly handling legislative and congressional affairs and federal programs and serving as the department's liaison for any transportation-related matters, particularly working closely with the ports.
I'm happy to replace

Mr. Quentin Messer, the esteemed Quentin Messer, who has moved on to greener pastures as the president and CEO of the

New Orleans Business Alliance. So he will be dearly missed at the department, and I'm happy to have been asked to step into this role and hopefully fill his shoes. I know he's quite the charmer, and I'm more of the sort of business, just get straight to business type of person, so I don't have as many jokes as Quentin Messer.

But just briefly, prior to coming on board at LED, I served as a consultant and business development, government affairs, and economic development community relations and before that, worked in-house at Bellsouth AT\&T doing engineering for a number of years, and then after that moving into external affairs and government relations. So I have an interesting, kind of a weird career path background, but I'm happy to be here.

So I will provide a brief president's report, and I will start with just a brief overview of the legislative session, and $I$ don't know if

I would call it an overview. Just some comments. As you are aware, some changes were made to LED's incentive programs this past session. While the changes vary from one program to the next, most of those charges will reduce our program by 20 percent or 28 percent just for three fiscal years. So those changes are intended to be temporary, and even with these reductions, Louisiana continues to have a very strong value proposition. We are, in LED, committed to building on our state's economic development successes, which we have had many in recent years. We're confident that they will continue to be regarded among the very best places for new investments and for existing businesses to take on expansions.

We are continuing to be known for our friendly business climate, available workforce, strategic location for reaching more than half of the United States via the Mississippi River,
and our nation' best workforce training program with LED Fast Start. So even with the changes made during this session, we feel very confident we'll continue the momentum.

I'll go over some ranking highlights. Louisiana now ranks higher in every national business climate ranking than it ever did prior to 2008. Now, I'll just cover a couple of those. We are second now in Site Selection's top ten competitive states. That is up two spots from fourth in 2014, and we have ranked in the top seven in each of the last six years. We are seventh in Chief Executive's best and worse states for business on the best side,

Louisiana's highest ranging ever in the
Chief Executive ranking. It is number 7, and we are actually the most improved state. We've jumped 40 spots since 2008. We've received a silver shovel award from Area Development, and this award is based on job creation and business environment in the state. This
is the sixth consecutive year that we won this award. And yesterday it was announced that Southern Business and Development ranked Louisiana number one amongst states in the number of major business projects per capita, and this award is based on capital investment and job creation in projects per million residents.
I'll just cover real briefly
some recent project wins, and these are
all within the last quarter. So Cago
(ph) Technologies is a Finland based company, and this company will establish
a New Orleans manufacturing site for focus on labor-based machinery that creates permanent markings and color patterns on almost any material. This company is going to create 40 new jobs with an average salary of 55,000 plus benefits, and the department actually expects this project to result in an additional 47 new indirect jobs for a total of 87 new jobs in that region. Plasterback Packaging (ph) announced
that its company will make a 9 million capital investment to expand production at its manufacturing facility in Pineville. They will add three production lines for polyethylene terephthalate, or PET products. I prefer to use the acronym for that one. They're going to create 20 new direct jobs averaging 40,000 a year, and the department actually expects this is going to result in another 38 indirect jobs. So this will be 58 new jobs for that region, and this company is also going to retain 205 existing jobs at their Pineville facility.

Monsanto also had a recent announcement. The company is going to begin investment and expansion in its site in Saint Charles Parish in Luling, and this company could potentially invest more than a billion dollars over the course of three five years to support its roundup ready extend crop system. In addition to retaining 645 current jobs, this project would create

95 new direct jobs at an average salary of 76,000 per year.

Lastly, $I$ want to highlight Monster Moto, which is a company that we were able to steal from the Dallas area. Monster Moto is going to be moving its headquarters to Ruston, and this company is going to be manufacturing and assembling mini bikes and Go Karts and other youth-oriented vehicles. The project is going to include a $\$ 4$ million capital investment as part of a public private development to build a 100,000 square foot facility that will house the Monster Moto's operations at the former site of Ruston's municipal area. So it's a good reuse of an existing building there. Monster Moto going to create 287 new direct jobs over the next decade with an average salary of 46,800 , and the department expects an additional 292 indirect job over this period of time.

And, lastly, I will
highlight some awards that the
department recently received. LEDC was selected as a finalist in the Stevie Awards. The Stevie Award is the world's premier business award. They were accredited in 2002 to honor and generate public recognition of the achievements and positive contributions of organizations and working professionals worldwide. In short order, the Stevie has become one of the world's most coveted prized.

LED alone with marketing partners received a 2015 gold Stevie Award specifically for our Come Home Louisiana campaign. We hope you've seen bits and pieces of the campaign on the Web and on social media. It's been wildly popular and successful.

The Telly Award is the premiere award honoring the finest film and video productions, groundbreaking web commercials, et cetera, and for Come Home Louisiana, again, we earned a silver award and a bronze award in two different categories.

So lots of good things going on at LED and in the state, and we hope to continue the positive trajectory that we're on. We appreciate your service on this board and our partnership with

LEDC. Thank you.
MR. ROY:
Thank you very much. I look forward to working with you.

MS . MITCHELL:
Thank you.
MR. ROY:
Any other business before we adjourn?

MR. BAHAM :
If $I$ might, $I$ just want to
take a second just to introduce our newest staff member. This is Robert Wyckoff. He comes to us through the insurance industry. He's a graduate of LSU, and he will be working and learning from Ms. Susan Bigner on EDAP and venture capital program. So hopefully he will be making some presentation in the upcoming months on some EDAP
projects.
MR. WYCKOFF :
Nice to meet you.
MR. ROY:
Very good. Welcome.
MR. WYCKOFF:
Thank you.
MR. ROY:
Any else?
(No response.)
MR. ROY:
Hearing none motion to
adjourn.
MR. ANDRE :
So moved.
MS . THAM:
Second.
MR. ROY:
We are adjourned.
(The meeting concluded at 10:43 a.m.)

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