1	
2	
3	
4	
5	
6	
7	BOARD OF DIRECTORS MEETING OF THE LOUISIANA
8	ECONOMIC DEVELOPMENT CORPORATION TAKEN AT THE
9	LOUISIANA STATE EMPLOYEES' RETIREMENT SYSTEM
10	BUILDING, FOURTH FLOOR BOARDROOM, 8401 UNITED
11	PLAZA BOULEVARD, BATON ROUGE, LOUISIANA,
12	ON THE 17TH DAY OF JULY, 2015,
13	COMMENCING AT 9:35 A.M.
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	APPEARANCES OF BOARD MEMBERS PRESENT:
2	
3	A.J. ROY III
4	ALDEN ANDRE
5	MANDI MITCHELL ON BEHALF OF STEVEN GRISSOM
6	SUSAN THAM
7	
8	STAFF MEMBERS:
9	MELISSA SORRELL
10	STEVE BAHAM
11	SUSAN BIGNER
12	ROBERT WYCKOFF
13	ANNE VILLA
14	BOB CANGELOSI
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	



1	
1	MR. ROY:
2	If everyone will have a
3	seat, we'll get started. Good morning.
4	Call to order the board of directors of
5	Louisiana Economic Development
6	Corporation. Roll call, please.
7	MS. SORRELL:
8	A.J. Roy.
9	MR. ROY:
10	Here.
11	MS. SORRELL:
12	Alden Andre.
13	MR. ANDRE:
14	Here.
15	MS. SORRELL:
16	Steven Grissom.
17	Mandi Mitchell servicing for
18	Steven Grissom.
19	MS. SORRELL:
20	Nitin Kamath.
21	(No response.)
22	MS. SORREL:
23	Cal Simpson.
24	(No response.)
25	MS. SORRELL:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Susan Tham.
MS. THAM:
Here.
MS. SORRELL:
Louis Reine.
(No response.)
MS. SORRELL:
We don't have enough for a
quorum.
MR. CANGELOSI:
We have four. We have
enough.
MS. SORRELL:
Oh, we have enough for a
quorum.
MR. ROY:
The first order of
business I hate to take things out of
order, but we'd like to entertain a
motion to allow Ms. Mitchell to serve in
Mr. Grissom's stead.
MR. ANDRE:
Motion for approval.
MS. THAM:
Second.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ROY:
2	Any discussion?
3	(No response.)
4	MR. ROY:
5	Hearing none, all in favor
6	say "aye."
7	(Several members respond
8	"aye.")
9	MR. ROY:
10	All opposed, "nay."
11	(No response.)
12	MR. ROY;
13	Without objection. I'd like
14	to ask everyone to please silence their
15	cell phones. And the next order of
16	business is the approval of the various
17	minutes. We have the minutes of the
18	February 20th board meeting.
19	MR. ANDRE:
20	Motion for approval.
21	MR. ROY:
22	Motion for approval as
23	presented.
24	MS. THAM:
25	Second.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ROY:
2	Second. Any discussion?
3	(No response.)
4	MR. ROY:
5	Hearing none, all in favor,
6	"aye."
7	(Several members respond
8	"aye.")
9	MR. ROY:
10	All opposed, "nay."
11	(No response.)
12	MR. ROY:
13	Without objection. Also the
14	minutes of the Finance Committee,
15	February 20th.
16	MS. THAM:
17	I'll move to accept.
18	MR. ROY:
19	Motion for approval as
20	presented.
21	MR. ANDRE:
22	Second.
23	MR. ROY:
24	Second. Any discussion?
25	(No response.)



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

```
1
                  MR. ROY:
 2
                  Hearing none, all in favor,
 3
     "aye."
 4
                  (Several members respond
     "aye.")
 5
 6
                  MR. ROY:
 7
                  All opposed, "nay."
                  (No response.)
 8
 9
                  MR. ROY:
10
                  Without objection. The
     minutes of the Screening Committee of
11
     March the 20th.
12
13
                  MR. ANDRE:
14
                  So moved.
15
                  MR. ROY:
16
                  Motion approval as
17
     presented.
18
                  MS. THAM:
19
                  Second.
20
                  MR. ROY:
21
                            Any discussion?
                  Second.
22
                  (No response.)
23
                  MR. ROY:
24
                  Hearing none, all in favor,
25
     say "aye."
```



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

```
1
                  (Several members respond
 2
     "aye.")
                  MR. ROY:
 3
 4
                  All opposed, "nay."
 5
                  (No response.)
 6
                  MR. ROY:
 7
                  Without objection.
 8
     finally, the screening committee minutes
 9
     of May the 15th.
10
                  MR. ANDRE:
11
                  So moved.
12
                  MR. ROY:
13
                  Motion for approval as
14
     presented.
15
                  MS. THAM:
16
                  Second.
17
                  MR. ROY:
18
                  Second.
                            Any discussion?
19
                  (No response.)
20
                  MR. ROY:
21
                  Hearing none all in favor,
22
     "aye."
23
                  (Several members respond
24
     "aye.")
25
                  MR. ROY:
```



1	All opposed, "nay."
2	(No response.)
3	MR. ROY:
4	Without objection. Any
5	comments from the public on that matter?
6	(No response.)
7	MR. ROY:
8	Okay. And we have
9	various as per the discussions and
10	agreement with the board in the past, we
11	have various in-house approvals that
12	were approved, and would someone
13	would you like to go over those just
14	briefly.
15	MR. BAHAM:
16	These are small business
17	loan guaranties that were done through
18	the federal SSBCI program, and all of
19	those loans are under 500,000 or less
20	guaranteed, amount and we've been
21	processing these loans, approving them
22	since February. I believe in the
23	packets that you-all have, you have a
24	breakdown of the full application,
25	information regarding each and every one



1	of them. At this point in time, there's
2	only two that have not closed, the L&R
3	Security from May 21st and also OJ's
4	Janitorial from May 21st, but other than
5	that, they're all there.
6	MR. ROY:
7	All right. Any questions or
8	comments from the board?
9	(No response.)
10	MR. ROY:
11	Very good. We will move on
12	to the primary business of the day,
13	which is an EDAP project, Martin-Brower,
14	City of Walker. Ms. Bigner. And,
15	gentlemen, you can join us at the table.
16	I will ask from the board members that
17	if we have any questions regarding
18	financial matters in this particular
19	deal that we will go into executive
20	session. Good morning.
21	MR. GRITTNER:
22	Good morning, sir.
23	MR. ROY:
24	You might want to turn the
25	microphone on. There's a little button



1	at the bottom.
2	MS. BIGNER:
3	Good morning. I have Mark
4	Grittner from Martin-Brower, I have Rick
5	Ramsey from the City of Walker, and then
6	I have Larry Daigle also from
7	Martin-Brower with me at the table.
8	MR. ROY:
9	Okay.
10	MS. BIGNER:
11	This is a true
12	infrastructure project. The City of
13	Walker has an industrial park that only
14	has one road that goes into the park,
15	and Martin-Brower has agreed to move to
16	the park as long as there's an
17	additional road put in.
18	The road goes over a
19	railroad, so there has to be a crossing
20	there, and also there has to be a
21	connecting road to the previous to
22	the first road. Martin-Brower has
23	agreed to come in, create the jobs in
24	Livingston Parish.
25	They're going to be moving



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	from their Port Allen facility over to
2	this new one. It's going to be the
3	distribution center. They do
4	distribution for quick-serve
5	restaurants. They are going to maintain
6	160 jobs with a payroll of \$8 million
7	and create 30 jobs over 10 years with a
8	payroll of 1.5 additional payroll.
9	The City of Walker has
10	matched our grant to an EDA grant as
11	well as putting in some of their funds
12	for the road itself, and Martin-Brower
13	is going to be putting in \$16 million
14	into this project.
15	The facility that is
16	currently in Port Allen, the company is
17	going to refurbish and put it on the
18	market as a warehouse area. So that
19	piece of property is not going to go
20	unused. It will be put back into the
21	market for a another company to come in
22	and make use of.
23	The EDAP is for \$1.2
24	million. As I said, it's for the road



25

#### Torres Reporting & Associates, inc.

and for infrastructure for the road.

1	The state revenues that are expected are
2	1,559,953. The company has agreed to
3	maintain 160 jobs with a payroll of 8
4	million and increase their workforce by
5	30 new jobs with an additional payroll
6	of 1.5 million by 2025.
7	We have the normal
8	contingencies. Staff recommends the
9	approval of this project for
10	Martin-Brower with the City of Walker as
11	a sponsor. We have the normal
12	contingencies. Martin-Brower will not
13	access any additional state incentives
14	except for this EDAP.
15	Do you have any questions?
16	Oh, I'm sorry. I'm going to let the
17	company speak first.
18	MR. ROY:
19	Okay.
20	MR. GRITTNER:
21	Mark Grittner with
22	Martin-Brower with offices in Chicago
23	and here. I just wanted to thank the
24	board for consideration of this EDAP
25	grant and I want to extend my



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

appreciation to Mayor Ramsey, Larry Collins, LEDC, and Susan for the way that we've kind of walked us through this process.

At this point, we believe it's a very good partnership between the City of Walker and the Martin-Brower company, and we look forward to, you know, actually moving forward with with this consideration.

#### MR. RAMSEY:

Just briefly, I've been in office a little over two and a half years. Our office in the current tenants are industrial park expressed their concern about the one entrance and one exit. We had two fatalities at that crossing in the last four years before that. There is going to be no expansion of the industrial park, no additional new businesses coming without a second exit out of the park from the crossing or crossing the track.

Martin-Brower was the catalyst. We were going to approach



#### TORRES REPORTING & ASSOCIATES, INC.

1	this regardless. We needed this for our
2	current tenants and to open up 70
3	additional acres for marketing for the
4	industrial park. This has probably been
5	one of the best examples of cooperative
6	arrangement and agreement. We have the
7	local LEDC contributing money, the
8	parish contributing money, the City of
9	Walker contributing money. The EDA
10	grant and in the LED all to get this
11	\$3.5 million project off the ground, and
12	it's going to mean a tremendous amount
13	to the city, but not only to the city,
14	to the parish.
15	MR. ROY:
16	Very good.
17	MR. DAIGLE:
18	I have nothing to add.
19	MR. ROY:
20	Any questions or comments?
21	MR. ANDRE:
22	I have a question. The
23	property of the right of way is
24	currently privately held?
25	MR. RAMSEY:



1	The land is owned by LEDC
2	and, so the right of way for the road
3	has been donated to the City of Walker,
4	and our counsel actually did a formal
5	approval of that at our last meeting.
6	MS. BIGNER:
7	When they make that
8	reference to LEDC, they're talking about
9	the Livingston Economic Development
10	Council.
11	MR. RAMSEY:
12	The local LEDC.
13	MS. BIGNER:
14	Not our LEDC.
15	MR. RAMSEY:
16	I refer to your group as LED
17	and LEDC for the parish so I'm not
18	confused, but it's the local LEDC, which
19	Larry is here presenting them.
20	MR. ANDRE:
21	My question is end of the
22	project, the City of Walker will own
23	this road?
24	MR. RAMSEY:
25	Yes, sir. And maintain it.



1	MR. ANDRE:
2	Okay.
3	MR. ROY:
4	So Larry will give it a good
5	name, LEDC.
6	MR. RAMSEY:
7	Yes.
8	MR. ROY:
9	Any other questions or
10	comments?
11	MS. THAM:
12	Are there any other projects
13	that are looking into coming into the
14	MR. RAMSEY:
15	Industrial park.
16	MS. THAM:
17	Right.
18	MR. RAMSEY:
19	You'd have to talk to LEDC
20	right now. They market that property.
21	I know that we have lost a relatively
22	large project recently because of the
23	condition of the road. They were
24	prepared to sign the paperwork, and
25	their upper management from a northern



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	state said the road was in such bad
2	shape that their sensitive instruments
3	could not handle going over the roads.
4	So we lost a multimillion dollar project
5	recently. I say lost. We're still
6	playing with them. They're not totally
7	off the hook, but I don't know. Larry,
8	is there anything else that you know of?
9	MR. COLLINS:
10	Would you like me to come to
11	the table?
12	MR. ROY:
13	If you'd like to address the
14	question, yes. The microphone should
15	work.
16	MR. COLLINS:
17	This works. Again, I'm
18	Larry Collins with the Livingston
19	Economic Development Council. To answer
20	your question, Ms. Tham, in fact, there
21	are several we call them tenants.
22	They actually own the land that they
23	occupy, one of which employs over 400
24	people now, and they have been working
25	with the LED team on several expansions



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	in anticipation of the approval and the
2	construction of this road. So we know
3	that that is something that is on the
4	drawing board. It's not something that
5	the we can count as a win yet, but
6	that's what we've got. We're talking
7	with two other companies right now about
8	projects on this road, the new road that
9	will be constructed. In fact, once this
10	is done, one of the things that we have
11	to do is take advantage and clear some
12	additional land to prepare the way for
13	new projects as this happens.
14	MR. ROY:
15	Any other questions,
16	comments?
17	MR. RAMSEY:
18	The tenant he's referring
19	to, we have met with them in the past
20	few months, and they have assured us of
21	an expansion not only of the size of the
22	facility, I think in the neighborhood of
23	10 million plus, plus additional
24	employees, and this is one of the



25

# Torres Reporting & Associates, inc.

tenants that have been there for 20 plus

1	years that we felt obligated to approve
2	the road just to fulfill their needs.
3	MR. ROY:
4	And, presumably, this road
5	would benefit all relatively equally?
6	MR. RAMSEY:
7	Yes, sir. The second access
8	and egress out of the park and the
9	second railroad crossing is an essential
10	benefit to all the current residents.
11	MR. ROY:
12	Okay.
13	MR. ANDRE:
14	Motion for approval.
15	MR. ROY:
16	Motion for approval as
17	presented.
18	MS. THAM:
19	Second.
20	MR. ROY:
21	Second. Any discussion?
22	(No response.)
23	MR. ROY:
24	Hearing none, all in favor
25	say "aye."



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(Several members respond
2	"aye.")
3	MR. ROY:
4	All opposed, "nay."
5	(No response.)
6	MR. ROY:
7	Without objection.
8	Congratulations. Please keep us posted
9	on your success. We always like to hear
10	that.
11	MR. RAMSEY:
12	Thank you very much.
13	MR. GRITTNER:
14	We appreciate it.
15	MS. BIGNER:
16	Thank you.
17	MR. ROY:
18	Any other business? Any
19	other comments from the public on that
20	matter? Any other business?
21	(No response.)
22	MR. ROY:
23	All right. Moving on. The
24	treasurer's report, Ms. Villa.
25	MR. ROY:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	And if you could tell us the
2	page number. On one of the things, it's
3	hard on the.
4	MS. VILLA:
5	There's a tab.
6	MR. ROY:
7	I don't think your mike's
8	on.
9	MS. VILLA:
10	Okay. There is a bookmark
11	underneath that says "bookmarked." It's
12	the second one, and there's a
13	treasurer's report and
14	MR. ROY:
15	Can you give us a little
16	lesson on how you do that?
17	MS. VILLA:
18	Yeah.
19	MR. ROY:
20	I'm tapping all over the
21	place.
22	MR. ANDRE:
23	I don't feel so bad now.
24	(Off the record.)
25	MS. VILLA:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

We're moving to -- just for those in the audience here, we're moving to electronic distribution of our board and the reports so that we can ease on the cost of printing of the many documents that we have, so sorry for the delay.

Ann Villa. I'm secretary of The secretary treasurer's report LED. as of July 17, 2015/16. In summary, our FY15/16 budget for financial assistance program is 190,000, and our state small business credit initiative is 2,615,229. Our capital outlay appropriation for EDAP is 13,998,937. Prior to this board approval, the 1.2 million dollars for Martin-Brower, our balance is expected to be 12,798,937. Our capital outlay appropriation for economic development site readiness program is 151,492. the next page of the secretary treasurer's report, you've got the detailed listing of the small credit -the financial assistance program and the state small business credit initiative



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	program. We have no activity to present
2	to the board today, so there's no
3	additional information there. For the
4	capital outlay appropriation, you see
5	our existing projects that are currently
6	under review by the department, which we
7	expect to be about 5.9 million
8	5,982,500, so a projected year-end
9	balance of 6,816,437, and if I'm not
10	mistaken, we have an update to present
11	to the board for those EDAPs. And then
12	we have capital outlay appropriation for
13	the EDRED program, a balance expected of
14	151,492. The balance of 13,998,937
15	prior to today's approval by the board
16	represents an FY16 appropriation of 10
17	million, and prior to funding, a cash
18	line of credit is expected at the
19	October/November board, but I'm
20	sorry. October/November bond commission
21	hearing. That's typically when we
22	receive those, but it does not include
23	the \$10 million that we have in priority
24	5 funding that was proposed in FY16.
25	So currently we have one



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	page that's we typically go through
2	kind of the balance. We're in the
3	process of closing out the year, so I
4	don't have any further financial
5	information. We'll have that probably
6	at the August or September board
7	meeting, just depending upon when we
8	finalize our financial for the month of
9	June.
10	We have a 45-day close, so
11	we close everything out by August 15th,
12	so probably the September board meeting
13	will have a detail of where we actually
14	ended up for '15 and then the
15	projections further out into '16. Any
16	questions?
17	MR. ANDRE:
18	Yes, I have a question.
19	Considering the budget deficit that the
20	legislature was wrestling with this past
21	session, how do we get funded this year
22	compared to last year?
23	MS. VILLA:
24	Last year so for EDAP,
25	the \$10 million last year for EV16 we



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	did not receive any additional priority
2	2 dollars, so the \$10 million that we
3	would typically have received we did not
4	receive in FY15. In light of LEDC not
5	receiving the 10 million, we requested
6	the 10 million for FY16, and we did
7	receive that in funding for priority 2.
8	So it was a better situation for us
9	because for this board, and I think it's
10	because last year we recognized the
11	strains that they had on capital outlay
12	last year as well, and so based upon our
13	projects and what we know that's in the
14	pipeline, we can forego the 10 million
15	in priority 2 in '15, but we're going to
16	need it in '16. So I believe by us
17	coaching them last year and they
18	recognized that, hey, we can't go two
19	years without funding EDAPs for economic
20	development, so we were allowed they
21	actually gave us the \$10 million this
22	year.
23	MR. ANDRE:
24	So we started out this
25	fiscal year with how much less money



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	than last year when we started out?
2	MS. VILLA: I'd have to
3	look. I think it was quite honestly,
4	I think it was a little bit probably
5	about the same, if I'm not mistaken,
6	because we didn't have a new 10 million
7	last year. So I can get that
8	information and mail it to you, and I
9	can also present it to the next board
10	meeting.
11	MR. ANDRE:
12	Thank you
13	MS. VILLA:
14	Okay.
15	MR. ROY:
16	Any other questions or
17	comments?
18	MR. ANDRE:
19	Motion to approve the
20	treasurer's report.
21	MR. ROY:
22	Motion for approval.
23	MS. THAM:
24	Second.
25	MR. ROY:



1	And a second. Any other
2	discussion?
3	(No response.)
4	MR. ROY:
5	Hearing none, all in favor,
6	say "aye."
7	(Several members respond
8	"aye.")
9	All opposed "nay."
10	(No response.)
11	MR. ROY:
12	Without objection. Thank
13	you, Ms. Villa.
14	Okay. The next order of
15	business is the accountant's report.
16	MR. BAHAM:
17	And Mr. Errol Smith is not
18	available today for the year closeouts
19	and all that good jazz, so I told him I
20	would read over it real quick. I'm not
21	an accountant.
22	MR. ROY:
23	Which page are we on?
24	MR. BAHAM:
25	I'm not sure.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. THAM:
2	348.
3	MR. BAHAM:
4	First page of the
5	accountant's reports. It's pretty much
6	the same as it has been for a while now.
7	We have one participation loan still out
8	there, MW Realty. We also have three
9	EDAP loans and a portfolio. Those three
10	have all paid on time. NW Realty is the
11	same as it has been for the past about
12	year. It is past due, but the in our
13	conversations with the bank, they are
14	still slowly making some progress and
15	trying to find resolution to work on
16	that. So as soon as we get some
17	direction from the lender, we should
18	have a little bit more information.
19	On the second page, we have
20	three loan guarantees in our original
21	LEDC loan guarantee portfolio, all of
22	which are still in good shape at this
23	point in time.
24	And we move to page 4, and
25	it gives you a full list of our active



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	SSBCI guaranteed portfolio. We have
2	approximately 25 active loans at this
3	point in time, and as I mentioned
4	earlier in the meeting, we have two that
5	were recently approved over the last two
6	months that they've been approved,
7	but they have not closed as of yet.
8	MR. ROY:
9	Let me back to up Gulf
10	Coast.
11	MR. BAHAM:
12	Gulf Coast Spending.
13	Mr. Roy:
14	They have it as Gulf Coast,
15	but I think it's Gulf Coast Spending.
16	That's in my neck of the woods, and I
17	know there are some issues, serious
18	issues.
19	MR. BAHAM:
20	It's been recent that we
21	were recently informed. The project is
22	basically at a standstill at this point
23	in time, and we're working with the
24	lender and trying to figure out what
25	direction that we need to go in. We



1	have it on the books as a million and a
2	half guarantee, and it should all be for
3	equipment is what we approved it for.
4	To my knowledge, at this point in time,
5	that loan has not been made.
6	MR. ROY:
7	I would think not. We need
8	to be very careful. I think there's
9	some litigation out there on
10	contractors' liens and all kind of
11	things, so we need to be real careful
12	with it.
13	MR. BAHAM:
14	Right. Yeah. We are using
15	delicate gloves and approaching it very
16	easy, but continuing on, as I said, I'm
17	not the accountant, so the income
18	statement is what it is, and the balance
19	sheet balances.
20	MR. ROY:
21	Okay. Anything else?
22	MS. THAM:
23	I do have a question on the
24	EDAP loan losses allowance. It looks
25	like there was a charge-off for Argus.



1	What attempts did we make to collect on
2	it? I know we generally have collateral
3	before we actually write one off. I'm
4	looking on page 3, the allowance for the
5	EDAP loans.
6	MS. BIGNER:
7	You're talking about Argus?
8	MS. THAM:
9	Right.
10	MS. BIGNER:
11	Argus is a very old EDAP.
12	We went we worked with the company.
13	Prior to that, we did try to amend the
14	contract. I believe what you're seeing
15	on there are payments that we are
16	receiving, because we be set it up so
17	that they make payments on a monthly
18	basis to us to repay a settled amount.
19	MR. BAHAM:
20	If you go to the first page
21	of the accountant's report, it is listed
22	in our EDAP loan space, and you can tell
23	where they are paying it down.
24	MS. THAM:
25	And are they expected to pay



1	it in it's entirety?
2	MR. BAHAM:
3	We expect to receive it all.
4	MS. BIGNER:
5	We expect to receive all of
6	the settled amount; yes.
7	MS. THAM:
8	And the charge-off is the
9	difference between the original and the
10	settled?
11	MS. BIGNER:
12	Yes.
13	MR. BAHAM:
14	Yes.
15	MS. BIGNER:
16	And I would have to go back
17	to look at the file to tell you exactly
18	how much the charge-off was, because we
19	did. We went back and forth with the
20	company and with the I believe it was
21	the parish and went through quite a bit
22	of discussion. We did get a signed
23	commitment saying that they would do a
24	payback and they are keeping their end
25	of the deal by making monthly principle



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	and interest payments.
2	MS. THAM:
3	Getting the most you can
4	MS. BIGNER:
5	Yes.
6	MR. ROY:
7	Okay. Anything else? Any
8	other questions or comments? Any
9	comments from the public?
10	(No response.)
11	MR. ROY:
12	Hearing none, I'll entertain
13	a motion to accept the accountant's
14	report.
15	MR. ANDRE:
16	Eo moved.
17	MS. THAM:
18	Second.
19	MS. VILLA:
20	I do you have an answer to
21	Mr. Andre's question. I was able to
22	pull up the FY16 secretary treasurer's
23	report for the budget for capital outlay
24	for EDAP was 12,963,721, so it's pretty
25	close to being the same amount that we



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

```
A little bit more this year, the
 1
     have.
 2
     13,998,937.
                   Okay?
 3
                  MR. ANDRE:
 4
                  Thank you.
                  MS. VILLA:
 5
 6
                  Thank you.
 7
                  MR. ROY:
 8
                  Good question, Mr. Andre.
 9
     Motion and second to approve the
10
     accountant's report as presented.
                                         Any
     discussion?
11
12
                  (No response.)
13
                  MR. ROY:
14
                  Hearing none, all in favor,
15
     say "aye."
16
                  (Several members respond
17
     "aye.")
18
                  MR. ROY:
19
                  All opposed, nay.
20
                  (No response.)
21
                  MR. ROY: Without objection.
22
     Next order of business is under the
23
                      Mr. Larry Henson has a
     EDRED program.
24
     presentation.
25
                  MR. HENSON:
```



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Good morning. 1 2 MR. ROY: Good morning. 3 4 MR. HENSON: The purpose of the EDRED 5 6 plant readiness program is to identify 7 and evaluate a portfolio for the best 8 industrial site in the state and invest in enhancing the marketability and 9 10 competitiveness of those sites. That portfolio we refer to as the "work 11 12 plan." That work plan includes 49 LED 13 certified sites, which is up from 20 14 certified sites in 2012 when the EDRED program was initiated. We've currently 15 16 got 12 certified site applications completed, all the due diligence done, 17 18 and under review now, and all of that is -- that addition from 20 up to 49 19 20 plus 12 was all funded, at least 75 21 percent of it was funded through the 22 So it's allowed us to EDRED program. 23 greatly increase the number of certified 24 sites that we have, and those development-ready sites are something 25



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

that gives us a real competitive edge

over our other states. That work

plan -- that portfolio starts right now,

stands at 277 sites in various stages of

completion and going through the due

diligence and and getting them ready to

market.

That portfolio, it's about 125,000 acres of industrial lands right now. That's up from 38,000 when EDRED was initiated. So that's a pretty significant progress we've made. Right now, the work plan has sites in 45 parishes, and that's up from 25 parishes in 2012 when EDRED was initiated, so we've been able to identify sites in more parishes that we feel are working to get sites in this portfolio from all 64 parishes when we're done.

The funding is used to increase the marketability of a site by doing engineering conceptual design, studies, feasibility studies for infrastructure, also for the basic site due diligence that's required, and right



8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	now, we've got 89 sites in the portfolio
2	that have the due diligence either
3	completed or under way. We've had 16 of
4	those work plan sites either sold or
5	under auction, including three certified
6	sites, and some notable projects that
7	have located on work plant sites include
8	Eurochem and Yuan Chemical (ph). Glad
9	to entertain any questions.
10	MR. ROY:
11	Questions? Comments? I may
12	have missed it, but of the sites that
13	are certified and fully completed, how
14	many are being used at this time?
15	MR. HENSON:
16	We've had three subbed.
17	MR. ROY:
18	And does it look like our
19	investment in these sites has been a
20	good one?
21	MR. HENSON:
22	It certainly has. Where
23	this really pays off is in our ability
24	to respond to requests for information
25	from site consultants where,



1	increasingly, they demand only
2	development-ready sites, and if you
3	don't have development-ready sites you
4	can't you propose. So that gives us a
5	nice and growing inventory of sites that
6	we we can propose to the major
7	high-value projects that demand nothing
8	but development-ready sites.
9	MR. ROY:
10	These are built to certain
11	specifications that are recognized
12	around the country?
13	MR. HENSON:
14	Yes. Our certification
15	well, the certification criteria is the
16	same criteria as we have for any site
17	that enters the work plan in there, such
18	as industrial zoning, minimum of 25
19	acres of open flood plain, and then we
20	take it through the due diligence
21	process where we do all the basic
22	engineering studies like geotechnical of



24

25

#### Torres Reporting & Associates, inc.

the cultural and archeological, the

environmental wetlands delineation,

everything that the prospects projects

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	that we bring to them expect to see and
2	the real the real justification for
3	this is that we are constantly competing
4	with other states that, in most cases,
5	are submitting sites in fully developed,
6	fully serviced industrial parks, and
7	this allows us our inventory in
8	Louisiana is more especially the
9	larger sites is more retails sites,
10	and this allows us to have all of the
11	answers to the questions that the
12	prospects have in place in advance so
13	that we don't get eliminated because
14	we're up against a site that's
15	already you know, has all that done.
16	MR. ROY:
17	Is there one source that
18	businesses can go to to look at all of
19	the sites in the country that are
20	developed to the standards you
21	described, or do they have to call all
22	50 states?
23	MR. HENSON:
24	There is not one source, and
25	different states have different a lot



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

of states have no certified site 1 2 One state that we're really program. familiar with, because we have some 3 4 consultants that help us that help -that develop that program is George, and 5 6 George now has 35 certified sites. 7 our set of criteria are stricter than 8 theirs.

Probably the -- kind of the golden standard of certified sites is the McCallum Sweeney site consulting firm that does -- they did all the certified sites for Tennessee Valley Authority, and they've got four certified sites here in Louisiana that are also LED certified. So they're dual certified, and our criteria matches theirs almost exactly. So what we've tried to do since EDRED came into being was to strengthen the criteria to make it where our certified sites and our all of our development-ready sites, whether they're certified or not, are up to the same standard that prospects will find in any other state.



9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. THAM:

Does the EDRED program do anything to market the fact that they can come in and there are sites available that are certified.

MR. HENSON:

Well, the last stage in the process after all the due diligence is to develop marketing materials, and for us, right now, marketing materials are both on the LED sites and billing database. There's a special search capability there that's just, you know, find certified sites. The LEDC website itself has got multiple pages of certified site information with maps and information, and then internally, we have an internal management tool that you guys -- management tools that our project managers all use, and we've got about 100 of these sites that we've got -- we've developed site fliers that are designed to go into our proposal, so our project managers can send out a site flier for all of the -- for about 100



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

right now that completed -- all the due 1 diligence completed or we have 2 sufficient information to give them to 3 4 confidently market those sites, and that's what goes into our proposals, 5 6 generally, those site fliers. 7 MR. ROY: 8 Yes, sir. 9 MR. ANDRE: 10 Who pays for the cost of the 11 due diligence? The state, LED, or the 12 property owner. 13 MR. HENSON: 14 Well, LED pays 75 percent. 15 The 25 percent can come from the 16 property owner or, in most cases, it's a combination of either the property 17 18 owner, the regional DEO. The utility 19 companies have been more than happy to 20 contribute to the 25 percent match. it comes from various sources and 21 22 sometimes multiple sources. There's 23 a -- some of the more successful regions 24 here, in doing this, have found it best 25 to share that 25 percent cost across



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

different parties so everybody got a 1 2 little stake in it. MR. ANDRE: 3 4 The reason I ask is I'm 5 pursuing a major project with my 6 company, and we went to the inventory of sites that LED had, but yet none of the 7 8 due diligence had been done, and I'm 9 having to do it at my own cost. 10 MR. HENSON: Well, the site's due 11 12 diligence database, there's nearly 1,000 13 sites on it. It includes the sites that 14 we've completed all the new due 15 diligence on, but our number -- that's 16 one really good reason that we started 17 this. Our major site and billing 18 databases is populated by landowners.

19

21

They can just log on and add their

20 sites, so it doesn't -- they're all on

different stages of completion, and some

22 are just raw land. So what our program

23 allows is a more controlled set of sites

24 that have been fully vetted, fully

25 evaluated. We've gone out and walked



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the sites. We've had crews go out and
2	do the evaluation of the site. We do a
3	complete fatal flaw analysis. So our
4	subset of that thousand-acre major
5	database, and it's we generally
6	you know, it's available to the public
7	mostly as certified sites, which is not
8	nearly you know, that's 50 out of a
9	thousand. We've got a total of 89,
10	though, that have got the due diligence
11	done or under way right now. It's
12	costly. I mean, that's why we need to
13	get the EDRED funds to do it, even to
14	pay 75 percent of a site's all of
15	that due diligence can be anywhere from
16	30,000 to 90,000.
17	MR. ANDRE:
18	So is it fair to say that,
19	like an example, the project I'm working
20	on, the due diligence had not been done
21	to request the state to do it at their
22	cost?
23	MR. HENSON:
24	Well, that can happen, but
25	we what we don't do is have a prospect



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	come to us and say or a land owner and
2	say, We're selling our site right now
3	and we want you to go do due diligence.
4	We don't do that.
5	MR. ANDRE:
6	Right.
7	MR. HENSON:
8	Our goal is to develop a
9	site that we can market. So the site
10	has got to be, when we compete our work
11	and the expenditures in those sites have
12	got to go on the market. They can't
13	already be spoken for.
14	MR. ANDRE:
15	But what if there's a
16	commitment by the landowner to sell and
17	the prospector to buy?
18	MR. HENSON:
19	That's not eligible, because
20	the purpose is to create these portfolio
21	sites that we can market, and if it's
22	already if you've got a buyer
23	already, then that's a different
24	scenario. If it's a major project, you
25	know, it could perhaps qualify for EDAP.



1	EDAP is used a lot you folks know
2	this better than I do, but it's used a
3	lot for when you have an active prospect
4	who looks at a site and says this work
5	needs to be done. We were losing a lot
6	of major projects to other states
7	because we had so many refill sites that
8	were raw land, and a prospector would
9	look at it and ask, Well, what are the
10	wetlands, or are there any kind of
11	environmental issues? And we say, We
12	don't know, then they don't give us time
13	to do this work. They leave. And so
14	the concept behind EDRED was to do all
15	this in advance so we have the answers.
16	When one of our private managers takes a
17	prospect out onto a site and they start
18	asking questions, we have answers, and
19	they don't walk away.
20	MR. ROY:
21	Can you describe briefly the
22	three certified sites now?
23	MR. HENSON:
24	The three certified
25	MS. THAM:



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	The ones that have been
2	MR. ROY:
3	The ones that are fully
4	available.
5	MR. HENSON:
6	I'm not sure I can from
7	memory. One of them was some at three
8	miles, which was one of our very first
9	sites. It's in the southeast region,
10	and it ended up being an office park,
11	not industrial. It was zoned light
12	industrial and office, and the owners
13	decided to do an office park.
14	The other two, I can't tell
15	you off the top of my head from memory.
16	But the program sites, the major work
17	plan sites, you know, we've had 16 of
18	them sold or auctioned, and three were
19	one's an auction. Two totally sold were
20	to billion dollar projects. Obviously,
21	I'll go back and let you know what all
22	three certified sites were.
23	MS. MITCHELL:
24	If I may, Mr. Chairman, I
25	visited with Secretary Grissom this



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

morning before coming over to talk specifically about this agenda, and he wanted me to relay some key points to the board.

Going back to June of '12, the board approved an allocation of 4 million from the EDAP capital funding to be used for EDRED at this time. a new program designed to promote economic development in the state by increasing the number of quality sites suitable for industrial location and expansion. This program has allowed the state, as Mr. Henson has just reported, to make investments in sites so that we can reduce uncertainties and improve competitiveness relative to what other states provide. So this initiative and the funding that we are requesting is critical to LED business development efforts. It's actually one of our eight strategies that we delineated for the department for the upcoming fiscal year is to establish a portfolio of sites or to continue to build upon the effort to



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

establish this portfolio of sites with 1 2 competitive intrinsic characteristics. For example, interstate proximity, rail 3 4 access, utilities, and we also want a level of environmental diligence, 5 6 preliminary engineering performed and 7 documented so that we can be in the game 8 competing with these other states.

Our partner economic development organizations across the state have engaged with the program, and they too agree that it's important, and progress is being made in the state. Site development is one of several top initiatives for the department, and so as demonstrated in Mr. Henson's overview of the program, the allocation of these initial dollars has been advantageous for the state, and we respectfully request a second allocation in the amount of 3 million so that we can continue to build upon the success and the hard work and the efforts that we have thus far, and as Larry mentioned, it's critical that we get sites ready to



9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

go so that we have something to market when companies are looking to either come to the state or to expand, and I don't know, Larry, if you want to mention the new addition to our team, which will enhance the focus.

#### MR. HENSON:

Well, we have a -- yeah, one thing that's in our business plan this year, and really we started evaluating that last year, was to create a dedicated site team. We've been relying to some degree on some out of state consultants that have been very helpful shaping the program, but we're now in the process of hiring a full-time person who's just a site development program manager. So with backup from my business intelligence team to focus all their energy on trying to get sites in all 64 parishes, interfacing more with the major state holders, the landowners, the utilities, the railroad, ports, airports, all the organizations that own or control land, and to really kind of



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	accelerate the amount of properties that
2	we're getting into the program, getting
3	all the way through the program, and
4	also a wider coverage so that we're
5	serving all the parishes in the state.
6	MS. THAM:
7	Is this proposed 3 million
8	coming out of the EDAP funding?
9	MS. VILLA:
10	It would be the same as we
11	did in 2012 as we would allocate the
12	monies that is allocated in the EDAP as
13	a subcomponent of EDAP, which is EDRED,
14	and the 3 million dollars would just be
15	moved from that 6.816, which is the
16	projected year-end balance. We would
17	move 3 million of that down to EDRED.
18	As you can see, the balance of it right
19	now is 151,492. That would just shift
20	from the top down to the bottom.
21	MR. ROY:
22	So 151 would come out of the
23	current balance, but the 13 million
24	that, as Mr. Andre brought up, the total



# Torres Reporting & Associates, inc.

balance that we have compared to last

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	year, that's basically the same.
2	MS. VILLA:
3	Right. But there was
4	several
5	MR. ROY:
6	So it would be down to 10
7	million.
8	MS. VILLA:
9	Correct, but there were
10	several projects that we did in the FY15
11	budget that reduced our EDRED. I'm
12	sorry. That reduced our EDAP, and then
13	with the new allocation that we received
14	this year, brought that balance back up
15	to 13,919, and so we have a projected
16	year-end balance of 6 million 816, so 3
17	million of that would go down. We'd
18	have a projected year-end balance for
19	EDAP of 3 million 815 and then another 3
20	million 151 and EDRED. That balance
21	does not include 10 million that we have
22	in priority 5, which typically moves up
23	in the next fiscal year to priority 1.
24	MR. ROY:
25	We were discussing the three



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

certified sites now and perhaps, you 1 2 know, aware of this additional 3 million would go. Is this something we have to 3 4 move on either way? Could we get a little more description on where the 5 6 funding's going at the next meeting and perhaps learn more about the certified 7 8 sites, the three that exist?

#### MR. HENSON:

Well, certainly. Let me kind of go back to these three certified sites for a second. Those were all done -- those were all certified five or six years ago, long before EDRED. those were certified under much less strict criteria than we're using since EDRED. We wanted to match all the rules there were already in the EDRED program in 2012. That's when we strengthened the requirements to be certified. three that were sold were pre that, and so those were -- all three were small sites that were -- had zoning that was that was somewhere between office and light industrial, and so they really



9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	don't match what we're doing right now,
2	and two of them were sold before EDRED
3	ever started. So those three really
4	don't fit the profile of the work plan.
5	The work plan are industrial sites that
6	can be nationally competitive for
7	industrial projects. So the real match
8	to what we're trying to accomplish are,
9	you know, the big sites like the
10	Eurochem site, which was gold mined, and
11	the Grenyard (ph) site, which was bought
12	by Yuan. The fact that we had those
13	identified, we had information about
14	them, and we were able to submit those
15	for multibillion dollar projects is
16	really where we're trying to go be this
17	program where the really high value
18	projects that are competitive
19	nationally, that we have due diligence
20	completed on sites. And the other big
21	motivation is the fact that our site
22	consultants that send us these RFIs
23	now almost all of the very high-value
24	projects require development-ready
25	sites, and not necessarily certified,



#### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	but development-ready sites, which means
2	all the due diligence is completed.
3	We've done proposals that were as much
4	as 1,700 pages per line for each site,
5	because that's how much information they
6	want about the site. And without the
7	ability to do all the due diligence in
8	advance of ever receiving the RFI, we
9	just couldn't play the game. So I think
10	that's the real important point here is
11	to build that portfolio of sites that we
12	have deep knowledge of and have
13	engineering reports on hand so we can
14	submit those for the prospects that come
15	in that require development-ready sites.
16	The three certified sites we sold were
17	small and were generally not industrial,
18	but they were done when I first was
19	hired almost six years ago.
20	However, the sites that
21	we're certifying now, the sites that
22	we've certified since 2012 do match that
23	much stricter criteria that are
24	completely industrial, that have good



# Torres Reporting & Associates, inc.

infrastructure, that have all the due

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	diligence completed, so they really are
2	the heart of our portfolio that we have
3	to offer prospects.
4	MR. ROY:
5	Any questions?
6	MR. ANDRE:
7	Mr. Chairman, just one more
8	comment. I'm still hung up on the issue
9	I brought a while ago, and that this is
10	constructive criticism for you. It
11	doesn't make sense to me that it's okay
12	to spend state dollars to prepare a site
13	that may never get used, and yet when
14	you get one that you have a commitment
15	from the landowners, you have a
16	commitment from the company to create
17	billions of dollar construction,
18	thousand of jobs and wouldn't step up to
19	the plate and do the due diligence for
20	that project, doesn't make sense.
21	MR. HENSON:
22	Well, we do do that, but
23	it's just not EDRED; it's EDAP. The
24	project managers that would be working a
25	project like that, if they had a buyer,



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	had a company that was going to create
2	jobs and invest and buy the land and
3	they needed infrastructure improvements,
4	then they would be in front of you for
5	EDAP money. EDRED is doing this long
6	before you have a buyer so you have an
7	inventory of sites to offer them.
8	MR. ANDRE:
9	I understand, but some of
10	them may not have materialized, and the
11	state might not prevail, whereas if you
12	have a committed projected, that's a
13	good return on investment. So you're
14	saying there is assistance on a
15	different
16	MR. HENSON:
17	Oh, absolutely.
18	MS. MITCHELL:
19	Yes. If we identify a live
20	project that could that shows promise
21	and will materialize, we make every
22	effort to secure assistance for
23	infrastructure. So it's just that EDRED
24	has a very specific and narrow focus
25	geared towards building up our



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	development-ready sites so that we can
2	compete in that arena.
3	MR. ROY:
4	Is there some information
5	that's escaping me in the board packet
6	on this?
7	MS. THAM:
8	I didn't see anything in the
9	packet.
10	MR. ROY:
11	Could we, again, address
12	this at the next meeting and have some
13	documentation presented to us that we
14	can study? Because I didn't I didn't
15	know this was a request. I thought it
16	was a presentation. Perhaps everyone
17	else knew otherwise, but that's what I
18	thought, and I think we have, you know,
19	some questions we'd just like to hear
20	the answers to and like to learn more
21	about the program. I mean, it's
22	certainly it's a wonderful project,
23	and it's something that we know is
24	needed. I think we just would like some
25	more information that at least I would,



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

but whatever the board would like, I 1 2 defer to them. 3 MS. THAM: 4 Since this is a relatively new project, I'd like to know when 5 6 things -- when your inventory has come 7 on, how many have come on each -- you 8 know, each few months, what the timeline is, how long you've had the project out 9 10 there since a lot of these haven't been 11 sold yet, and also if there's a, 12 marketing strategy to improve, you know, 13 rather than waiting for someone to come 14 look at this property. Do we have any way to reach out and say we have a large 15 16 group of projects where, you know, the 17 due diligence has been done? 18 MS. MITCHELL: 19 We'd be happy to do and that 20

we'd be happy to do and that work through Steve to collect any specific questions that you may have in the interim. Hopefully, we'll meet again next month, and we can be a prepared with a more detailed presentation for you.



21

22

23

24

25

#### Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ROY:
2	You good with that?
3	MR. ANDRE:
4	Yes.
5	MR. ROY:
6	Okay.
7	MR. HENSON:
8	It would be my pleasure.
9	MR. ROY:
10	Thank you. We will motion
11	to table that, I guess, if that was a
12	formal request. A motion to table?
13	MS. THAM:
14	So moved.
15	MR. ANDRE:
16	Second.
17	MR. ROY:
18	Motion and second. All in
19	favor, "aye."
20	(Several members respond
21	"aye.")
22	All opposed, "nay."
23	(No response.)
24	The matter is tabled. Any
25	comments from the public?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. ROY:
3	Okay. And, Ms. Mitchell,
4	who is serving in Mr. Grissom's shoes,
5	will now give us the president' report.
6	MS. MITCHELL:
7	Thank you very much. Well,
8	good morning everyone. Glad to be here
9	serving as Secretary Grissom's designee.
10	For those that don't know much about my
11	background, I have been with the
12	department for nearly three years now.
13	I came on board as a government affairs
14	director handling legislative and
15	congressional affairs, and then mostly
16	handling legislative and congressional
17	affairs and federal programs and serving
18	as the department's liaison for any
19	transportation-related matters,
20	particularly working closely with the
21	ports.
22	I'm happy to replace
23	Mr. Quentin Messer, the esteemed Quentin
24	Messer, who has moved on to greener
25	pastures as the president and CEO of the



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	New Orleans Business Alliance. So he
2	will be dearly missed at the department,
3	and I'm happy to have been asked to step
4	into this role and hopefully fill his
5	shoes. I know he's quite the charmer,
6	and I'm more of the sort of business,
7	just get straight to business type of
8	person, so I don't have as many jokes as
9	Quentin Messer.
10	But just briefly, prior to
11	coming on board at LED, I served as a
12	consultant and business development,
13	government affairs, and economic
14	development community relations and
15	before that, worked in-house at
16	Bellsouth AT&T doing engineering for a
17	number of years, and then after that
18	moving into external affairs and
19	government relations. So I have an
20	interesting, kind of a weird career path
21	background, but I'm happy to be here.
22	So I will provide a brief
23	president's report, and I will start
24	with just a brief overview of the
25	legislative session, and I don't know if



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	I would call it an overview. Just some
2	comments. As you are aware, some
3	changes were made to LED's incentive
4	programs this past session. While the
5	changes vary from one program to the
6	next, most of those charges will reduce
7	our program by 20 percent or 28 percent
8	just for three fiscal years. So those
9	changes are intended to be temporary,
10	and even with these reductions,
11	Louisiana continues to have a very
12	strong value proposition. We are, in
13	LED, committed to building on our
14	state's economic development successes,
15	which we have had many in recent years.
16	We're confident that they will continue
17	to be regarded among the very best
18	places for new investments and for
19	existing businesses to take on
20	expansions.
21	We are continuing to be
22	known for our friendly business climate,
23	available workforce, strategic location
24	for reaching more than half of the



### Torres Reporting & Associates, inc.

United States via the Mississippi River,

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 and our nation' best workforce training 2 program with LED Fast Start. So even with the changes made during this 3 4 session, we feel very confident we'll continue the momentum. 5 6 I'll go over some ranking 7 highlights. Louisiana now ranks higher 8 in every national business climate ranking than it ever did prior to 2008. 9 10 Now, I'll just cover a couple of those. We are second now in Site Selection's 11 12 top ten competitive states. That is up 13 two spots from fourth in 2014, and we 14 have ranked in the top seven in each of 15 the last six years. We are seventh in 16 Chief Executive's best and worse states for business on the best side, 17 18 Louisiana's highest ranging ever in the Chief Executive ranking. It is number 19 20 7, and we are actually the most improved 21 state. We've jumped 40 spots since 22 2008. We've received a silver shovel 23 award from Area Development, and this award is based on job creation and 24 25 business environment in the state. This



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

is the sixth consecutive year that we won this award. And yesterday it was announced that Southern Business and Development ranked Louisiana number one amongst states in the number of major business projects per capita, and this award is based on capital investment and job creation in projects per million residents.

I'll just cover real briefly some recent project wins, and these are all within the last quarter. So Cago (ph) Technologies is a Finland based company, and this company will establish a New Orleans manufacturing site for focus on labor-based machinery that creates permanent markings and color patterns on almost any material. This company is going to create 40 new jobs with an average salary of 55,000 plus benefits, and the department actually expects this project to result in an additional 47 new indirect jobs for a total of 87 new jobs in that region. Plasterback Packaging (ph) announced



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	that its company will make a 9 million
2	capital investment to expand production
3	at its manufacturing facility in
4	Pineville. They will add three
5	production lines for polyethylene
6	terephthalate, or PET products. I
7	prefer to use the acronym for that one.
8	They're going to create 20 new direct
9	jobs averaging 40,000 a year, and the
10	department actually expects this is
11	going to result in another 38 indirect
12	jobs. So this will be 58 new jobs for
13	that region, and this company is also
14	going to retain 205 existing jobs at
15	their Pineville facility.
16	Monsanto also had a recent
17	announcement. The company is going to
18	begin investment and expansion in its
19	site in Saint Charles Parish in Luling,
20	and this company could potentially
21	invest more than a billion dollars over



system.

22

23

24

25

#### Torres Reporting & Associates, inc.

In addition to retaining 645

the course of three five years to

support its roundup ready extend crop

current jobs, this project would create

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

95 new direct jobs at an average salary 1 of 76,000 per year. 2 Lastly, I want to highlight 3 4 Monster Moto, which is a company that we were able to steal from the Dallas area. 5 6 Monster Moto is going to be moving its headquarters to Ruston, and this company 7 8 is going to be manufacturing and assembling mini bikes and Go Karts and 9 10 other youth-oriented vehicles. project is going to include a \$4 million 11 12 capital investment as part of a public 13 private development to build a 100,000 14 square foot facility that will house the 15 Monster Moto's operations at the former 16 site of Ruston's municipal area. So 17 it's a good reuse of an existing 18 building there. Monster Moto going to 19 create 287 new direct jobs over the next 20 decade with an average salary of 46,800, 21 and the department expects an additional 22 292 indirect job over this period of 23 time. 24 And, lastly, I will 25 highlight some awards that the



#### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	department recently received. LEDC was
2	selected as a finalist in the Stevie
3	Awards. The Stevie Award is the world's
4	premier business award. They were
5	accredited in 2002 to honor and generate
6	public recognition of the achievements
7	and positive contributions of
8	organizations and working professionals
9	worldwide. In short order, the Stevie
10	has become one of the world's most
11	coveted prized.
12	LED alone with marketing
13	partners received a 2015 gold Stevie
14	Award specifically for our Come Home
15	Louisiana campaign. We hope you've seen
16	bits and pieces of the campaign on the
17	Web and on social media. It's been
18	wildly popular and successful.
19	The Telly Award is the
20	premiere award honoring the finest film
21	and video productions, groundbreaking
22	web commercials, et cetera, and for Come
23	Home Louisiana, again, we earned a



25

#### Torres Reporting & Associates, inc.

silver award and a bronze award in two

different categories.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	So lots of good things going
2	on at LED and in the state, and we hope
3	to continue the positive trajectory that
4	we're on. We appreciate your service on
5	this board and our partnership with
6	LEDC. Thank you.
7	MR. ROY:
8	Thank you very much. I look
9	forward to working with you.
10	MS. MITCHELL:
11	Thank you.
12	MR. ROY:
13	Any other business before we
14	adjourn?
15	MR. BAHAM:
16	If I might, I just want to
17	take a second just to introduce our
18	newest staff member. This is Robert
19	Wyckoff. He comes to us through the
20	insurance industry. He's a graduate of
21	LSU, and he will be working and learning
22	from Ms. Susan Bigner on EDAP and
23	venture capital program. So hopefully
24	he will be making some presentation in
25	the upcoming months on some EDAP



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	projects.
2	MR. WYCKOFF:
3	Nice to meet you.
4	MR. ROY:
5	Very good. Welcome.
6	MR. WYCKOFF:
7	Thank you.
8	MR. ROY:
9	Any else?
10	(No response.)
11	MR. ROY:
12	Hearing none motion to
13	adjourn.
14	MR. ANDRE:
15	So moved.
16	MS. THAM:
17	Second.
18	MR. ROY:
19	We are adjourned.
20	
21	(The meeting concluded at 10:43 a.m.)
22	
23	
24	
25	



#### REPORTER'S CERTIFICATE

3

13

14

15

16

17

18

19

20

21

22

23

24

25

2

4 I, DESIREE DELATTE, Certified Court Reporter in and for the State of Louisiana, 5 6 as the officer before whom this testimony was taken, do hereby certify that this meeting was 7 8 reported by me in the stenotype reporting method, 9 was prepared and transcribed by me or under my personal direction and supervision, and is a true 10 11 and correct transcript to the best of my ability 12 and understanding:

That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the board, and that I am informed about the complete arrangement, financial or otherwise, with the person or entity making arrangements for deposition services;

That I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I have no actual knowledge of



#### Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	any prohibited employment or contractual			
2	relationship, direct or indirect, between a court			
3	reporting firm and any party litigant in this			
4	matter nor is there any such relationship between			
5	myself and a party litigant in this matter. I am			
6	not related to counsel or to the parties herein,			
7	nor am I otherwise interested in the outcome of			
8	this matter.			
9				
10	Dated this 31st day of July, 2015.			
11				
12				
13				
14				
15	DESIREE DELATTE, CCR, RPR			
16	CERTIFIED COURT REPORTER			
17				
18				
19				
20				
21				
22				
23				
24				
25				



<b>\$</b>	<b>160</b> 12:6 13:3	4	8
	<b>17</b> 23:10		•
<b>\$1.2</b> 12:23	<b>190,000</b> 23:12 <b>2</b>	<b>4</b> 29:24 49:6 <b>40</b> 65:21 66:19 <b>40,000</b> 67:9	<ul><li>8 13:3</li><li>815 53:19</li><li>816 53:16</li></ul>
<b>\$10</b> 24:23 25:25 26:2,21			
<b>\$16</b> 12:13			
<b>\$3.5</b> 15:11	<b>2</b> 26:2,7,15	<b>400</b> 18:23	<b>87</b> 66:24
<b>\$4</b> 68:11	<b>2,615,229</b> 23:13	<b>45</b> 37:13	<b>89</b> 38:1 45:9
<b>\$8</b> 12:6	<b>20</b> 19:25 36:13,19 64:7 67:8	<b>45-day</b> 25:10 <b>46,800</b> 68:20	9
1	<b>2002</b> 69:5	<b>47</b> 66:23	0.07.4
	<b>2008</b> 65:9,22	<b>49</b> 36:12,19	9 67:1
1 53:23	<b>2012</b> 36:14 37:15 52:11	49 30.12,19	<b>90,000</b> 45:16
<b>1,000</b> 44:12 <b>1,559,953</b> 13:2	54:19 56:22	5	<b>95</b> 68:1
<b>1,700</b> 56:4	<b>2014</b> 65:13 <b>2015</b> 69:13	<b>5</b> 24:24 53:22	Α
<b>1.2</b> 23:16	<b>2015/16</b> 23:10	<b>5,982,500</b> 24:8	<b>A.J.</b> 3:8
<b>1.5</b> 12:8 13:6	<b>2025</b> 13:6	<b>5.9</b> 24:7	<b>a.m.</b> 71:21
<b>10</b> 12:7 19:23 24:16	<b>205</b> 67:14	<b>50</b> 40:22 45:8	ability 38:23 56:7
26:5,6,14 27:6 53:6,21	<b>20th</b> 5:18 6:15 7:12	<b>500,000</b> 9:19	absolutely 58:17
<b>100</b> 42:21,25	21st 10:3,4	<b>55,000</b> 66:20	accelerate 52:1
<b>100,000</b> 68:13	<b>25</b> 30:2 37:14 39:18	<b>58</b> 67:12	accept 6:17 34:13
<b>10:43</b> 71:21	43:15,20,25		access 13:13 20:7 50:4
<b>12</b> 36:16,20 49:5	<b>277</b> 37:4	6	accomplish 55:8
<b>12,798,937</b> 23:18	<b>28</b> 64:7	<b>6</b> 53:16	accountant 28:21
<b>12,963,721</b> 34:24	<b>287</b> 68:19	<b>6,816,437</b> 24:9	31:17
<b>125,000</b> 37:9	<b>292</b> 68:22	<b>6.816</b> 52:15	accountant's 28:15
<b>13</b> 52:23		<b>64</b> 37:19 51:21	29:5 32:21 34:13 35:10
<b>13,919</b> 53:15	3	<b>645</b> 67:24	accredited 69:5
<b>13,998,937</b> 23:15 24:14 35:2	<b>3</b> 32:4 50:21 52:7,14,17 53:16,19 54:2		achievements 69:6 acres 15:3 37:9 39:19
<b>15</b> 25:14 26:15	<b>30</b> 12:7 13:5	7	acronym 67:7
<b>151</b> 52:22 53:20	<b>30,000</b> 45:16	<b>7</b> 65:20	active 29:25 30:2 47:3
<b>151,492</b> 23:20 24:14	<b>348</b> 29:2	<b>70</b> 15:2	activity 24:1
52:19		<b>75</b> 36:20 43:14 45:14	add 15:18 44:19 67:4
<b>15th</b> 8:9 25:11	<b>35</b> 41:6	<b>76,000</b> 68:2	addition 36:19 51:5
<b>16</b> 25:15 26:16 38:3 48:17	<b>38</b> 67:11 <b>38,000</b> 37:10	•	67:24



# Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

additional 11:17 12:8 13:5,13 14:20 15:3 19:12,23 24:3 26:1 54:2 66:23 68:21

address 18:13 59:11 adjourn 70:14 71:13

adjourned 71:19

**advance** 40:12 47:15 56:8

advantage 19:11

advantageous 50:18

**affairs** 62:13,15,17 63:13,18

agenda 49:2

**agree** 50:12

agreed 11:15,23 13:2

**agreement** 9:10 15:6

airports 51:24

Alden 3:12

Allen 12:1,16

Alliance 63:1

allocate 52:11

allocated 52:12

**allocation** 49:6 50:17, 20 53:13

allowance 31:24 32:4

**allowed** 26:20 36:22 49:13

**amend** 32:13

**amount** 9:20 15:12 32:18 33:6 34:25 50:21 52:1

analysis 45:3

Andre 3:12,13 4:22 5:19 6:21 7:13 8:10 15:21 16:20 17:1 20:13 22:22 25:17 26:23 27:11,18 34:15 35:3,8 43:9 44:3 45:17 46:5,14 52:24 57:6 58:8 61:3,15 71:14

Andre's 34:21

**Ann** 23:8

announced 66:3,25

announcement 67:17

**answers** 40:11 47:15, 18 59:20

anticipation 19:1

application 9:24

applications 36:16

appreciation 14:1

approach 14:25

approaching 31:15

**appropriation** 23:14, 19 24:4,12,16

**approval** 4:23 5:16,20, 22 6:19 7:16 8:13 13:9 16:5 19:1 20:14,16 23:16 24:15 27:22

approvals 9:11

**approve** 20:1 27:19 35:9

**approved** 9:12 30:5,6 31:3 49:6

approving 9:21

approximately 30:2

archeological 39:23

**area** 12:18 65:23 68:5, 16

arena 59:2

**Argus** 31:25 32:7,11

arrangement 15:6

assembling 68:9

assistance 23:11,24

58:14,22

assured 19:20

**AT&T** 63:16

attempts 32:1

auction 38:5 48:19

auctioned 48:18

audience 23:2

**August** 25:6,11

Authority 41:14

average 66:20 68:1,20

averaging 67:9

**award** 65:23,24 66:2,7 69:3,4,14,19,20,24

awards 68:25 69:3

aware 54:2 64:2

**aye** 5:6,8 6:6,8 7:3,5,25 8:2,22,24 20:25 21:2 28:6,8 35:15,17 61:19,

В

**back** 12:20 30:9 33:16, 19 48:21 49:5 53:14 54:11

**background** 62:11 63:21

**backup** 51:18

**bad** 18:1 22:23

**BAHAM** 9:15 28:16,24 29:3 30:11,19 31:13 32:19 33:2,13 70:15

**balance** 23:17 24:9,13, 14 25:2 31:18 52:16,18, 23,25 53:14,16,18,20

balances 31:19

bank 29:13

**based** 26:12 65:24

66:7,13

**basic** 37:24 39:21

**basically** 30:22 53:1

**basis** 32:18

**begin** 67:18

Bellsouth 63:16

benefit 20:5,10

benefits 66:21

**big** 55:9,20

**Bigner** 10:14 11:2,10 16:6,13 21:15 32:6,10 33:4,11,15 34:4 70:22

**bikes** 68:9

**billing** 42:11 44:17

billion 48:20 67:21

billions 57:17

**bit** 27:4 29:18 33:21 35:1

bits 69:16

board 3:4 5:18 9:10 10:8,16 13:24 19:4 23:3,15 24:2,11,15,19 25:6,12 26:9 27:9 49:4, 6 59:5 60:1 62:13 63:11 70:5

**bond** 24:20

bookmark 22:10

bookmarked 22:11

**books** 31:1

bottom 11:1 52:20

bought 55:11

breakdown 9:24

**briefly** 9:14 14:12 47:21 63:10 66:10

**bring** 40:1

**bronze** 69:24

**brought** 52:24 53:14 57:9

**budget** 23:11 25:19 34:23 53:11

**build** 49:25 50:22 56:11 68:13

**building** 58:25 64:13 68:18

**built** 39:10



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

business 4:18 5:16 9:16 10:12 21:18,20 23:13,25 28:15 35:22 49:20 51:9,19 63:1,6,7, 12 64:22 65:8,17,25 66:3,6 69:4 70:13

**businesses** 14:21 40:18 64:19

**button** 10:25

buy 46:17 58:2

buyer 46:22 57:25 58:6

C

Cago 66:12

Cal 3:23

**call** 3:4,6 18:21 40:21 64:1

campaign 69:15,16

**CANGELOSI** 4:10

capability 42:13

capita 66:6

**capital** 23:14,18 24:4, 12 26:11 34:23 49:7 66:7 67:2 68:12 70:23

**career** 63:20

careful 31:8,11

cases 40:4 43:16

cash 24:17

catalyst 14:25

categories 69:25

**cell** 5:15

center 12:3

**CEO** 62:25

certification 39:14,15

**certified** 36:13,14,16, 23 38:5,13 41:1,6,10, 13,15,16,17,21,23 42:5, 14,16 45:7 47:22,24 48:22 54:1,7,11,13,15, 20 55:25 56:16,22

certifying 56:21

**cetera** 69:22

**Chairman** 48:24 57:7

characteristics 50:2

**charge-off** 31:25 33:8, 18

charges 64:6

Charles 67:19

charmer 63:5

Chemical 38:8

Chicago 13:22

**Chief** 65:16,19

**city** 10:14 11:5,12 12:9 13:10 14:7 15:8,13 16:3,22

**clear** 19:11

**climate** 64:22 65:8

close 25:10,11 34:25

closed 10:2 30:7

closely 62:20

closeouts 28:18

closing 25:3

coaching 26:17

Coast 30:10,12,14,15

collateral 32:2

collect 32:1 60:20

Collins 14:2 18:9,16,18

**color** 66:17

combination 43:17

comment 57:8

comments 9:5 10:8 15:20 17:10 19:16 21:19 27:17 34:8,9 38:11 61:25 64:2

commercials 69:22

commission 24:20 commitment 33:23

46:16 57:14,16

committed 58:12

64:13

**committee** 6:14 7:11

8:8

community 63:14

**companies** 19:7 43:19

51:2

**company** 12:16,21 13:2,17 14:8 32:12 33:20 44:6 57:16 58:1 66:14,19 67:1,13,17,20

68:4,7

**compared** 25:22 52:25

**compete** 46:10 59:2

**competing** 40:3 50:8

competitive 37:1 50:2

55:6,18 65:12

competitiveness 36:10 49:17

complete 45:3

**completed** 36:17 38:3, 13 43:1,2 44:14 55:20

56:2 57:1

completely 56:24

**completion** 37:5 44:21

concept 47:14

conceptual 37:22

concern 14:16

concluded 71:21

condition 17:23

confident 64:16 65:4

confidently 43:4

confused 16:18

Congratulations 21:8

congressional 62:15,

16

connecting 11:21

consecutive 66:1

consideration 13:24

constantly 40:3

constructed 19:9

construction 19:2

57:17

constructive 57:10

consultant 63:12

**consultants** 38:25 41:4 51:14 55:22

consulting 41:11

contingencies 13:8,12

**continue** 49:25 50:22 64:16 65:5 70:3

continues 64:11

continuing 31:16

contract 32:14

64:21

contractors' 31:10

contribute 43:20

contributing 15:7,8,9

contributions 69:7

control 51:25

controlled 44:23

conversations 29:13

cooperative 15:5

Corporation 3:6

Correct 53:9

**cost** 23:5 43:10,25 44:9 45:22

**costly** 45:12

Council 16:10 18:19

counsel 16:4

**count** 19:5

**country** 39:12 40:19

**couple** 65:10

cover 65:10 66:10



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

coverage 52:4 coveted 69:11

create 11:23 12:7 46:20 51:11 57:16 58:1 66:19

67:8,25 68:19

creates 66:17

creation 65:24 66:8

credit 23:13,23,25

24:18

**crews** 45:1

criteria 39:15,16 41:7, 17,20 54:16 56:23

critical 49:20 50:25

criticism 57:10

**crop** 67:23

crossing 11:19 14:18,

22.23 20:9

cultural 39:23

current 14:14 15:2 20:10 52:23 67:25

D

Daigle 11:6 15:17

Dallas 68:5

database 42:12 44:12

45:5

databases 44:18

day 10:12

deal 10:19 33:25

dearly 63:2

**decade** 68:20

decided 48:13

dedicated 51:12

**deep** 56:12

defer 60:2

deficit 25:19

**degree** 51:13

delay 23:7

delicate 31:15

delineated 49:22

delineation 39:24

demand 39:1,7

demonstrated 50:16

**DEO** 43:18

**department** 24:6 49:23 50:15 62:12 63:2 66:21

67:10 68:21 69:1

department's 62:18

depending 25:7

describe 47:21

description 54:5

design 37:22

designed 42:23 49:9

designee 62:9

detail 25:13

detailed 23:23 60:24

develop 41:5 42:9 46:8

developed 40:5,20

42:22

development 3:5 16:9 18:19 23:19 26:20

49:10,20 50:10,14 51:17 63:12,14 64:14

65:23 66:4 68:13

development-ready

36:25 39:2,3,8 41:22 55:24 56:1,15 59:1

difference 33:9

diligence 36:17 37:6,

25 38:2 39:20 42:8

43:2,11 44:8,12,15

45:10,15,20 46:3 50:5

55:19 56:2,7 57:1,19

60:17

direct 67:8 68:1,19

direction 29:17 30:25

director 62:14

directors 3:4

discussing 53:25

discussion 5:2 6:2,24 7:21 8:18 20:21 28:2 33:22 35:11

discussions 9:9

distribution 12:3.4

23:3

documentation 59:13

documented 50:7

documents 23:6

dollar 18:4 48:20 55:15

57:17

dollars 23:16 26:2

50:18 52:14 57:12

67:21

donated 16:3

drawing 19:4

dual 41:16

due 29:12 36:17 37:5,

25 38:2 39:20 42:8 43:1,11 44:8,11,14

45:10,15,20 46:3 55:19

56:2,7,25 57:19 60:17

Ε

earlier 30:4

**earned** 69:23

ease 23:4

easy 31:16

**economic** 3:5 16:9

18:19 23:19 26:19

49:10 50:9 63:13 64:14

**EDA** 12:10 15:9

**EDAP** 10:13 12:23

13:14,24 23:15 25:24

29:9 31:24 32:5,11,22

34:24 46:25 47:1 49:7

52:8,12,13 53:12,19 57:23 58:5 70:22,25 **EDRED** 24:13 35:23

36:5,14,22 37:10,15

**EDAPS** 24:11 26:19

41:19 42:2 45:13 47:14

49:8 52:13,17 53:11,20 54:14,17,18 55:2 57:23

58:5,23

edge 37:1

effort 49:25 58:22

efforts 49:21 50:23

egress 20:8

electronic 23:3

eligible 46:19

eliminated 40:13

employees 19:24

**employs** 18:23

end 16:21 33:24

ended 25:14 48:10

energy 51:20

engaged 50:11

engineering 37:22 39:22 50:6 56:13 63:16

enhance 51:6

enhancing 36:9

**enters** 39:17

entertain 4:19 34:12

38:9

entirety 33:1

entrance 14:16

environment 65:25

environmental 39:24

47:11 50:5

**Eo** 34:16

equally 20:5

equipment 31:3

**Errol** 28:17

escaping 59:5



# Torres Reporting & Associates, inc.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

essential 20:9 establish 49:24 50:1 66.14 esteemed 62:23 Eurochem 38:8 55:10 evaluate 36:7 evaluated 44:25 evaluating 51:10 evaluation 45:2 examples 15:5 executive 10:19 65:19 Executive's 65:16 **exist** 54:8 existing 24:5 64:19 67:14 68:17 exit 14:17.22 **expand** 51:3 67:2 expansion 14:19 19:21 49:13 67:18 expansions 18:25 64:20 **expect** 24:7 33:3,5 40:1 **expected** 13:1 23:17 24:13,18 32:25 expects 66:22 67:10 68:21 expenditures 46:11 expressed 14:15 extend 13:25 67:23 external 63:18

F

facility 12:1,15 19:22 67:3,15 68:14 fact 18:20 19:9 42:3 55:12,21 fair 45:18 familiar 41:3

Fast 65:2

fatal 45:3

fatalities 14:17

favor 5:5 6:5 7:2,24
8:21 20:24 28:5 35:14
61:19

feasibility 37:23

**February** 5:18 6:15 9:22

federal 9:18 62:17 feel 22:23 37:17 65:4 felt 20:1

figure 30:24 file 33:17

fill 63:4 film 69:20

finalist 69:2

finalize 25:8

finally 8:8

Finance 6:14

**financial** 10:18 23:11, 24 25:4,8

find 29:15 41:24 42:14

finest 69:20

Finland 66:13

firm 41:12

**fiscal** 26:25 49:23 53:23 64:8

fit 55:4

**flaw** 45:3

flier 42:25

fliers 42:22 43:6

**flood** 39:19

**focus** 51:6,19 58:24 66:16

folks 47:1

foot 68:14

**forego** 26:14

**formal** 16:4 61:12

forward 14:8,9 70:9

found 43:24

**fourth** 65:13

friendly 64:22

front 58:4

fulfill 20:2

full 9:24 29:25

full-time 51:16

**fully** 38:13 40:5,6 44:24 48:3

funded 25:21 36:20,21

**funding** 24:17,24 26:7, 19 37:20 49:7,19 52:8

funding's 54:6

funds 12:11 45:13

**FY15** 26:4 53:10

FY15/16 23:11

**FY16** 24:16,24 25:25 26:6 34:22

G

game 50:7 56:9

gave 26:21

geared 58:25

**generally** 32:2 43:6 45:5 56:17

generate 69:5

gentlemen 10:15

George 41:5,6

geotechnical 39:22

**give** 17:4 22:15 43:3 47:12 62:5

**Glad** 38:8 62:8

**gloves** 31:15

goal 46:8

**gold** 55:10 69:13

**golden** 41:10

**good** 3:3 10:11,20,22 11:3 14:6 15:16 17:4 28:19 29:22 35:8 36:1,3 38:20 44:16 56:24 58:13 61:2 62:8 68:17 70:1 71:5

**government** 62:13 63:13,19

graduate 70:20

**grant** 12:10 13:25 15:10

greatly 36:23

greener 62:24

Grenyard 55:11

**Grissom** 3:16,18 48:25

**Grissom's** 4:21 62:4,9

**Grittner** 10:21 11:4 13:20,21 21:13

ground 15:11

groundbreaking 69:21

group 16:16 60:16

growing 39:5

**guarantee** 29:21 31:2

guaranteed 9:20 30:1

guarantees 29:20

guaranties 9:17

guess 61:11

**Gulf** 30:9,12,14,15

**guys** 42:19

Н

half 14:13 31:2 64:24

hand 56:13



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

handle 18:3 handling 62:14,16 happen 45:24 happy 43:19 60:19 62:22 63:3,21

hard 22:3 50:23

hate 4:18 head 48:15

headquarters 68:7

hear 21:9 59:19

**hearing** 5:5 6:5 7:2,24 8:21 20:24 24:21 28:5 34:12 35:14 71:12

heart 57:2 held 15:24 helpful 51:14

Henson 35:23,25 36:4 38:15,21 39:13 40:23 42:6 43:13 44:10 45:23 46:7,18 47:23 48:5 49:14 51:7 54:9 57:21 58:16 61:7

**Henson's** 50:16

hey 26:18 high 55:17

high-value 39:7 55:23

higher 65:7 highest 65:18

highlight 68:3,25

highlights 65:7

**hired** 56:19 **hiring** 51:16

holders 51:22

**Home** 69:14,23

honestly 27:3

**honor** 69:5

honoring 69:20

**hook** 18:7

**hope** 69:15 70:2

**house** 68:14

hung 57:8

-

identified 55:13 identify 36:6 37:16 58:19

important 50:12 56:10

**improve** 49:16 60:12

improved 65:20

improvements 58:3

**in-house** 9:11 63:15 **incentive** 64:3

incentives 13:13

include 24:22 38:7 53:21 68:11

includes 36:12 44:13

including 38:5

**income** 31:17

increase 13:4 36:23 37:21

increasing 49:11

increasingly 39:1

indirect 66:23 67:11 68:22

industrial 11:13 14:15, 20 15:4 17:15 36:8 37:9 39:18 40:6 48:11,12 49:12 54:25 55:5,7 56:17,24

industry 70:20

information 9:25 24:3 25:5 27:8 29:18 38:24 42:16,17 43:3 55:13 56:5 59:4,25

informed 30:21

infrastructure 11:12 12:25 37:24 56:25 58:3,

23

initial 50:18

**initiated** 36:15 37:11, 15

**initiative** 23:13,25 49:18

initiatives 50:15

instruments 18:2

insurance 70:20

intelligence 51:19

intended 64:9

interest 34:1

interesting 63:20

interfacing 51:21

interim 60:22

internal 42:18

internally 42:17

interstate 50:3

intrinsic 50:2

introduce 70:17

inventory 39:5 40:7 44:6 58:7 60:6

invest 36:8 58:2 67:21

investment 38:19 58:13 66:7 67:2,18 68:12

**investments** 49:15 64:18

issue 57:8

issues 30:17,18 47:11

J

Janitorial 10:4

jazz 28:19

**job** 65:24 66:8 68:22

**jobs** 11:23 12:6,7 13:3, 5 57:18 58:2 66:19,23, 24 67:9,12,14,25 68:1, 19

join 10:15

jokes 63:8

July 23:10

jumped 65:21

**June** 25:9 49:5

justification 40:2

Κ

Kamath 3:20

Karts 68:9

keeping 33:24

key 49:3

**kind** 14:3 25:2 31:10 41:9 47:10 51:25 54:11 63:20

knew 59:17

**knowledge** 31:4 56:12

L

**L&r** 10:2

labor-based 66:16

land 16:1 18:22 19:12 44:22 46:1 47:8 51:25 58:2

landowner 46:16

landowners 44:18 51:22 57:15

lands 37:9

large 17:22 60:15

larger 40:9

**Larry** 11:6 14:1 16:19 17:4 18:7,18 35:23 50:24 51:4

lastly 68:3,24



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

learn 54:7 59:20

learning 70:21

leave 47:13

**LED** 15:10 16:16 18:25 23:9 36:12 41:16 42:11 43:11,14 44:7 49:20 63:11 64:13 65:2 69:12 70:2

**LED'S** 64:3

**LEDC** 14:2 15:7 16:1,8, 12,14,17,18 17:5,19 26:4 29:21 42:14 69:1 70:6

**legislative** 62:14,16 63:25

legislature 25:20

lender 29:17 30:24

**lesson** 22:16

**level** 50:5

liaison 62:18

liens 31:10

light 26:4 48:11 54:25

lines 67:5

list 29:25

listed 32:21

**listing** 23:23

litigation 31:9

live 58:19

**Livingston** 11:24 16:9 18:18

**loan** 9:17 29:7,20,21 31:5,24 32:22

**loans** 9:19,21 29:9 30:2 32:5

local 15:7 16:12,18

located 38:7

location 49:12 64:23

**log** 44:19

**long** 11:16 54:14 58:5 60:9

losing 47:5

losses 31:24

lost 17:21 18:4,5

lot 40:25 47:1,3,5 60:10

lots 70:1

Louis 4:5

**Louisiana** 3:5 40:8 41:15 64:11 65:7 66:4 69:15,23

Louisiana's 65:18

LSU 70:21

**Luling** 67:19

M

machinery 66:16

**made** 31:5 37:12 50:13 64:3 65:3

mail 27:8

**maintain** 12:5 13:3 16:25

**major** 39:6 44:5,17 45:4 46:24 47:6 48:16 51:22 66:5

**make** 12:22 16:7 32:1, 17 41:20 49:15 57:11, 20 58:21 67:1

**making** 29:14 33:25 70:24

management 17:25 42:18,19

manager 51:18

managers 42:20,24 47:16 57:24

Mandi 3:17

manufacturing 66:15 67:3 68:8

maps 42:16

March 7:12

Mark 11:3 13:21

**market** 12:18,21 17:20 37:7 42:3 43:4 46:9,12, 21 51:1

marketability 36:9 37:21

marketing 15:3 42:9, 10 60:12 69:12

markings 66:17

**Martin-brower** 10:13 11:4,7,15,22 12:12 13:10,12,22 14:7,24 23:17

**match** 43:20 54:17 55:1,7 56:22

matched 12:10

matches 41:17

material 66:18

materialize 58:21

materialized 58:10

**materials** 42:9,10

matter 9:5 21:20 61:24

matters 10:18 62:19

Mayor 14:1

Mccallum 41:11

means 56:1

media 69:17

meet 60:22 71:3

**meeting** 5:18 16:5 25:7,12 27:10 30:4 54:6

59:12 71:21

**member** 70:18

**members** 5:7 6:7 7:4 8:1,23 10:16 21:1 28:7 35:16 61:20

memory 48:7,15

mention 51:5

mentioned 30:3 50:24

Messer 62:23,24 63:9

met 19:19

microphone 10:25

18:14

mike's 22:7

miles 48:8

million 12:6,13,24 13:4, 6 15:11 19:23 23:16 24:7,17,23 25:25 26:2, 5,6,14,21 27:6 31:1 49:7 50:21 52:7,14,17, 23 53:7,16,17,19,20,21 54:2 66:8 67:1 68:11

mined 55:10

mini 68:9

**minimum** 39:18

minutes 5:17 6:14 7:11

8:8

missed 38:12 63:2

Mississippi 64:25

mistaken 24:10 27:5

**Mitchell** 3:17 4:20 48:23 58:18 60:18 62:3, 6 70:10

momentum 65:5

**money** 15:7,8,9 26:25 58:5

monies 52:12

Monsanto 67:16

Monster 68:4,6,15,18

month 25:8 60:23

monthly 32:17 33:25

**months** 19:20 30:6 60:8 70:25

**morning** 3:3 10:20,22 11:3 36:1,3 49:1 62:8

**motion** 4:20,23 5:20,22 6:19 7:16 8:13 20:14,16 27:19,22 34:13 35:9 61:10,12,18 71:12



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

motivation 55:21 Moto 68:4,6,18 Moto's 68:15 move 6:17 10:11 11:15 29:24 52:17 54:4 moved 7:14 8:11 34:16 52:15 61:14 62:24

7:14 8:11 34:16 52:15 61:14 62:24 71:15 moves 53:22

moving 11:25 14:9

21:23 23:1,2 63:18 68:6

multibillion 55:15 multimillion 18:4

multiple 42:15 43:22

municipal 68:16

MW 29:8

#### N

narrow 58:24
nation' 65:1
national 65:8
nationally 55:6,19
nay 5:10 6:10 7:7 8:4
9:1 21:4 28:9 35:19
61:22
necessarily 55:25
neck 30:16

**needed** 15:1 58:3 59:24

neighborhood 19:22

**newest** 70:18 **nice** 39:5 71:3

**Nitin** 3:20

normal 13:7,11

northern 17:25

notable 38:6

number 22:2 36:23

44:15 49:11 63:17 65:19 66:4,5

**NW** 29:10

#### 0

**objection** 5:13 6:13 7:10 8:7 9:4 21:7 28:12 35:21

obligated 20:1 occupy 18:23

October/november 24:19,20

offer 57:3 58:7

**office** 14:13,14 48:10, 12,13 54:24

offices 13:22

**OJ'S** 10:3

one's 48:19

open 15:2 39:19

operations 68:15

**opposed** 5:10 6:10 7:7 8:4 9:1 21:4 28:9 35:19 61:22

**order** 3:4 4:17,19 5:15 28:14 35:22 69:9

**organizations** 50:10 51:24 69:8

original 29:20 33:9

Orleans 63:1 66:15

**outlay** 23:14,18 24:4,12 26:11 34:23

**overview** 50:16 63:24 64:1

**owned** 16:1

owner 43:12,16,18 46:1

owners 48:12

Ρ

Packaging 66:25 packet 59:5,9

packets 9:23

pages 42:15 56:4

paid 29:10

paperwork 17:24

**parish** 11:24 15:8,14 16:17 33:21 67:19

**parishes** 37:14,17,19 51:21 52:5

**park** 11:13,14,16 14:15, 20,22 15:4 17:15 20:8 48:10,13

**parks** 40:6

part 68:12

participation 29:7

parties 44:1

partner 50:9

partners 69:13

partnership 14:6 70:5

**past** 9:10 19:19 25:20 29:11,12 64:4

pastures 62:25

path 63:20

patterns 66:18

pay 32:25 45:14

payback 33:24

paying 32:23

payments 32:15,17

34:1

payroll 12:6,8 13:3,5

pays 38:23 43:10,14

**people** 18:24

**percent** 36:21 43:14, 15,20,25 45:14 64:7

performed 50:6

**period** 68:22

permanent 66:17

person 51:16 63:8

**PET** 67:6

**ph** 38:8 55:11 66:13,25

phones 5:15

**piece** 12:19

**pieces** 69:16

Pineville 67:4,15

pipeline 26:14

place 22:21 40:12

**places** 64:18

plain 39:19

**plan** 36:12 37:3,13 38:4 39:17 48:17 51:9 55:4,5

plant 36:6 38:7

Plasterback 66:25

**plate** 57:19 **play** 56:9

playing 18:6

pleasure 61:8

**point** 10:1 14:5 29:23 30:3,22 31:4 56:10

**points** 49:3

polyethylene 67:5

popular 69:18

populated 44:18

Port 12:1,16

**portfolio** 29:9,21 30:1 36:7,11 37:3,8,18 38:1 46:20 49:24 50:1 56:11 57:2

**ports** 51:23 62:21

**positive** 69:7 70:3

posted 21:8



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

potentially 67:20 pre 54:21 prefer 67:7 preliminary 50:6 premier 69:4 premiere 69:20 prepare 19:12 57:12 prepared 17:24 60:24 present 24:1,10 27:9 presentation 35:24 59:16 60:25 70:24 presented 5:23 6:20 7:17 8:14 20:17 35:10 59:13 presenting 16:19 president 62:25 president' 62:5 president's 63:23 pretty 29:5 34:24 37:11 prevail 58:11 previous 11:21 primary 10:12 principle 33:25 printing 23:5 prior 23:15 24:15,17 32:13 63:10 65:9 priority 24:23 26:1,7,15 53:22,23 private 47:16 68:13 privately 15:24 **prized** 69:11 process 14:4 25:3 39:21 42:8 51:16 processing 9:21 production 67:2,5

professionals 69:8 profile 55:4 program 9:18 23:12, 20,24 24:1,13 35:23 36:6,15,22 41:2,5 42:2 44:22 48:16 49:9,13 50:11,17 51:15,17 52:2, 3 54:18 55:17 59:21 64:5,7 65:2 70:23 programs 62:17 64:4 progress 29:14 37:12 50:13 **project** 10:13 11:12 12:14 13:9 15:11 16:22 17:22 18:4 30:21 42:20, 24 44:5 45:19 46:24

57:20,24,25 58:20 59:22 60:5,9 66:11,22 67:25 68:11

projected 24:8 52:16 53:15.18 58:12

projections 25:15

projects 17:12 19:8,13 24:5 26:13 38:6 39:7,25 47:6 48:20 53:10 55:7, 15,18,24 60:16 66:6,8 71:1

promote 49:9 properties 52:1 property 12:19 15:23 17:20 43:12,16,17 60:14

promise 58:20

proposal 42:23 proposals 43:5 56:3

**propose** 39:4,6

proposed 24:24 52:7

proposition 64:12

prospect 45:25 47:3,17

prospector 46:17 47:8 prospects 39:25 40:12

41:24 56:14 57:3

provide 49:18 63:22

proximity 50:3

**public** 9:5 21:19 34:9 45:6 61:25 68:12 69:6

**pull** 34:22

purpose 36:5 46:20

pursuing 44:5

put 11:17 12:17,20

**putting** 12:11,13

Q

qualify 46:25

quality 49:11

quarter 66:12

Quentin 62:23 63:9

question 15:22 16:21 18:14,20 25:18 31:23 34:21 35:8

questions 10:7,17 13:15 15:20 17:9 19:15 25:16 27:16 34:8 38:9, 11 40:11 47:18 57:5 59:19 60:21

quick 28:20

quick-serve 12:4

quorum 4:9,15

R

rail 50:3

railroad 11:19 20:9 51:23

**Ramsey** 11:5 14:1,11 15:25 16:11,15,24 17:6, 14,18 19:17 20:6 21:11

ranging 65:18

ranked 65:14 66:4

ranking 65:6,9,19

ranks 65:7

raw 44:22 47:8

reach 60:15

reaching 64:24

read 28:20

readiness 23:20 36:6

Index: potentially..regional

ready 37:6 50:25 67:23

real 28:20 31:11 37:1 40:2 55:7 56:10 66:10

**Realty** 29:8,10

reason 44:4,16

receive 24:22 26:1,4,7 33:3,5

received 26:3 53:13 65:22 69:1,13

receiving 26:5 32:16 56:8

recent 30:20 64:15 66:11 67:16

recently 17:22 18:5 30:5,21 69:1

recognition 69:6

recognized 26:10,18 39:11

recommends 13:8

record 22:24

reduce 49:16 64:6

reduced 53:11,12

reductions 64:10

refer 16:16 36:11

reference 16:8

referring 19:18

refill 47:7

refurbish 12:17

regarded 64:17

region 48:9 66:24 67:13

regional 43:18



productions 69:21

products 67:6

## Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

regions 43:23 **retain** 67:14 **shift** 52:19 S Reine 4:5 retaining 67:24 shoes 62:4 63:5 relations 63:14,19 return 58:13 **short** 69:9 **Saint** 67:19 relative 49:17 reuse 68:17 **shovel** 65:22 salary 66:20 68:1,20 relay 49:3 revenues 13:1 shows 58:20 scenario 46:24 relying 51:12 review 24:6 36:18 **side** 65:17 **screening** 7:11 8:8 repay 32:18 **RFI** 56:8 sign 17:24 search 42:12 replace 62:22 **RFIS** 55:22 **signed** 33:22 **seat** 3:3 report 21:24 22:13 **Rick** 11:4 significant 37:12 secretary 23:8,9,21 23:9,22 27:20 28:15 34:22 48:25 62:9 **River** 64:25 silence 5:14 32:21 34:14,23 35:10 **secure** 58:22 62:5 63:23 silver 65:22 69:24 road 11:14,17,18,21,22 12:12,24,25 16:2,23 Security 10:3 reported 49:14 Simpson 3:23 17:23 18:1 19:2,8 20:2, selected 69:2 reports 23:4 29:5 56:13 sir 10:22 16:25 20:7 43:8 Selection's 65:11 represents 24:16 roads 18:3 **site** 23:20 36:8,16 **sell** 46:16 request 45:21 50:20 **Robert** 70:18 37:21,24 38:25 39:16 59:15 61:12 selling 46:2 role 63:4 40:14 41:1,11 42:16,22, requested 26:5 24 43:6 44:17 45:2 send 42:24 55:22 **Roll** 3:6 46:2,9 47:4,17 50:14 requesting 49:19 **sense** 57:11,20 roundup 67:23 51:12,17 55:10,11,21 56:4,6 57:12 65:11 requests 38:24 sensitive 18:2 **Roy** 3:1,8,9 4:16 5:1,4, 66:15 67:19 68:16 **require** 55:24 56:15 9,12,21 6:1,4,9,12,18, **September** 25:6,12 site's 44:11 45:14 23 7:1,6,9,15,20,23 8:3, required 37:25 **serve** 4:20 6,12,17,20,25 9:3,7 **sites** 36:10,13,14,24,25 requirements 54:20 10:6,10,23 11:8 13:18 **served** 63:11 37:4,13,16,18 38:1,4,6, 15:15,19 17:3,8 18:12 residents 20:10 66:9 7,12,19 39:2,3,5,8 40:5, service 70:4 19:14 20:3,11,15,20,23 9,19 41:6,10,13,15,21, resolution 29:15 21:3,6,17,22,25 22:6, serviced 40:6 22 42:4,11,14,21 43:4 14,19 27:15,21,25 28:4, 44:7,13,20,23 45:1,7 respectfully 50:19 servicing 3:17 11,22 30:8,13 31:6,20 46:11,21 47:7,22 48:9, 34:6,11 35:7,13,18,21 respond 5:7 6:7 7:4 serving 52:5 62:4,9,17 16,17,22 49:11,15,24 36:2 38:10,17 39:9 8:1,23 21:1 28:7 35:16 50:1,25 51:20 54:1,8, session 10:20 25:21 40:16 43:7 47:20 48:2 38:24 61:20 12,23 55:5,9,20,25 63:25 64:4 65:4 52:21 53:5,24 57:4 56:1,11,15,16,20,21 response 3:21,24 4:6 59:3,10 61:1,5,9,17 **set** 32:16 41:7 44:23 58:7 59:1 5:3,11 6:3,11,25 7:8,22 62:2 70:7,12 71:4,8,11, 8:5,19 9:2,6 10:9 20:22 **settled** 32:18 33:6,10 18 situation 26:8 21:5,21 28:3,10 34:10 **rules** 54:17 seventh 65:15 sixth 66:1 35:12,20 61:23 62:1 71:10 Ruston 68:7 **shape** 18:2 29:22 size 19:21 restaurants 12:5 **Ruston's** 68:16 shaping 51:15 **slowly** 29:14 result 66:22 67:11 **share** 43:25 small 9:16 23:12,23,25



retails 40:9

### Torres Reporting & Associates, inc.

**sheet** 31:19

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

54:22 56:17

July 17, 2015 Index: Smith..unused

#### BOARD OF DIRECTORS MEETING

**Smith** 28:17 **social** 69:17 **sold** 38:4 48:18,19 54:21 55:2 56:16 60:11 SORREL 3:22 **SORRELL** 3:7,11,15, 19,25 4:4,7,13 sort 63:6 source 40:17.24 **sources** 43:21,22 southeast 48:9 Southern 66:3 **space** 32:22 **speak** 13:17 special 42:12 specific 58:24 60:21 specifically 49:2 69:14 specifications 39:11 **spend** 57:12 **Spending** 30:12,15 **spoken** 46:13 sponsor 13:11 spots 65:13,21 square 68:14 **SSBCI** 9:18 30:1 staff 13:8 70:18 stage 42:7 stages 37:4 44:21 **stake** 44:2 standard 41:10,24 standards 40:20 stands 37:4 standstill 30:22 start 47:17 63:23 65:2

submit 55:14 56:14 submitting 40:5

**starts** 37:3 **state** 13:1,13 18:1 23:12,25 36:8 41:2,25 43:11 45:21 49:10,14 50:11,13,19 51:3,13,22 52:5 57:12 58:11 65:21, 25 70:2 state's 64:14 statement 31:18

states 37:2 40:4,22,25 41:1 47:6 49:18 50:8 64:25 65:12,16 66:5 **stead** 4:21 **steal** 68:5 step 57:18 63:3 Steve 60:20 **Steven** 3:16.18 **Stevie** 69:2,3,9,13 straight 63:7 **strains** 26:11 strategic 64:23 strategies 49:22 strategy 60:12 strengthen 41:20 strengthened 54:19 **strict** 54:16 stricter 41:7 56:23 **strong** 64:12 studies 37:23 39:22 **study** 59:14 **subbed** 38:16 subcomponent 52:13 successful 43:23 69:18 sufficient 43:3 suitable 49:12 summary 23:10 support 67:23 Susan 4:1 14:2 70:22 **Sweeney** 41:11 **system** 67:24

Т tab 22:5 table 10:15 11:7 18:11 61:11,12 tabled 61:24 takes 47:16 talk 17:19 49:1 talking 16:8 19:6 32:7 tapping 22:20 team 18:25 51:5,12,19 Technologies 66:13 **Telly** 69:19 temporary 64:9 ten 65:12 tenant 19:18 tenants 14:15 15:2 18:21 19:25 Tennessee 41:13 terephthalate 67:6

**Tham** 4:1,2,24 5:24 6:16 7:18 8:15 17:11,16 18:20 20:18 27:23 29:1 31:22 32:8,24 33:7 34:2,17 42:1 47:25 52:6 59:7 60:3 61:13 71:16 thing 51:9

things 4:18 19:10 22:2 31:11 60:6 70:1

thought 59:15,18 thousand 45:9 57:18 thousand-acre 45:4 time 10:1 29:10,23 30:3,23 31:4 38:14

timeline 60:8 today 24:2 28:18 today's 24:15 told 28:19 tool 42:18

tools 42:19

47:12 49:8 68:23

top 48:15 50:14 52:20

65:12,14 total 45:9 52:24 66:24 totally 18:6 48:19 track 14:23

training 65:1 trajectory 70:3

transportationrelated 62:19

treasurer's 21:24 22:13 23:9,22 27:20 34:22

tremendous 15:12

true 11:11 turn 10:24 type 63:7

typically 24:21 25:1 26:3 53:22

U

uncertainties 49:16 underneath 22:11 understand 58:9 **United** 64:25 **unused** 12:20



**started** 3:3 26:24 27:1

44:16 51:10 55:3

### Torres Reporting & Associates, inc.

subset 45:4

success 21:9 50:22

successes 64:14

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

upcoming 49:23 70:25

**update** 24:10

upper 17:25

utilities 50:4 51:23

**utility** 43:18

٧

**Valley** 41:13

vary 64:5

vehicles 68:10

venture 70:23

**vetted** 44:24

video 69:21

Villa 21:24 22:4,9,17,25 23:8 25:23 27:2,13

28:13 34:19 35:5 52:9 53:2,8

visited 48:25

W

**waiting** 60:13

walk 47:19

**walked** 14:3 44:25

Walker 10:14 11:5,13 12:9 13:10 14:7 15:9

16:3,22

wanted 13:23 49:3

54:17

warehouse 12:18

web 69:17,22

website 42:14

weird 63:20

wetlands 39:24 47:10

wider 52:4

wildly 69:18

win 19:5

wins 66:11

won 66:2

wonderful 59:22

woods 30:16

work 18:15 29:15 36:11,12 37:2,13 38:4,7 39:17 46:10 47:4,13

Ζ

**zoned** 48:11

zoning 39:18 54:23

48:16 50:23 55:4,5

60:20

worked 32:12 63:15

workforce 13:4 64:23

65:1

working 18:24 30:23 37:17 45:19 57:24

62:20 69:8 70:9,21

works 18:17

world's 69:3.10

worldwide 69:9

worse 65:16

wrestling 25:20

write 32:3

Wyckoff 70:19 71:2,6

Υ

year 25:3,21,22,24,25

26:10,12,17,22,25 27:1, 7 28:18 29:12 35:1 49:23 51:10,11 53:1,14,

23 66:1 67:9 68:2

year-end 24:8 52:16

53:16,18

years 12:7 14:14,18

20:1 26:19 54:14 56:19 62:12 63:17 64:8,15

65:15 67:22

yesterday 66:2

you-all 9:23

youth-oriented 68:10

Yuan 38:8 55:12



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX